



ANNUAL 2011 REPORT



Table of Contents

| Statements | 2 |
|--------------------------------|----|
| Messages | 4 |
| Our Work | 7 |
| Where we work | 8 |
| Intervention Areas | |
| Education | 10 |
| Health | 12 |
| Food Security | 14 |
| Economic Empowerment | 16 |
| Relief and Disaster Management | 18 |
| Donors & Partners | 20 |
| Credits | 20 |
| ADRA Rwanda Board of Directors | 21 |
| ADRA Rwanda Administrators | 21 |
| Financial Statement | 22 |

Statements

Mission

"ADRA works with people in poverty and distress to create just and positive change through empowering partnerships and responsible action."

Vision

"ADRA is a professional, learning and efficient network that embodies integrity and transparency. ADRA reaches across boundaries empowering and speaking out for the at-risk and forgotten to achieve measurable, documented and durable changes in lives and society."

Principles

Respect Integrity Compassion Honesty



Messages

Chairman of the Board

COMMENDATION TOWARDS ADRA RWANDA ACHIEVEMENTS FOR 2011

Thanks to ADRA Rwanda for her invaluable link between the Seventh-day Adventist Church and the population of Rwanda in general, but particularly for her close partnership with Rwanda Government Agencies as for empowering the community in capacity-building. After scoping out ADRA Rwanda achievements for the year 2011, I



have been very impressed and I therefore take this opportunity to express my satisfaction towards the work done by the management of ADRA Rwanda and the supporting staff.

I want to remind you that ADRA has been operating in Rwanda for more than 30 years. The agency contributes through projects and programs to the development of Rwanda. And the focus is on the Government's development priorities.

I commend ADRA for the vital programs she runs in Rwanda, and I wish you could have a glance at a brief but concise framework of main activities of ADRA Rwanda for the year 2011 in partnership with possible Stakeholders.

Firstly, I do salute the efforts made in Education Sector because people cannot claim to develop without educated people. Also having disabled and disadvantaged on the agenda is a Christ-based philosophy. In addition, having refugees in mind is a psychological curative approach to reach each and every needy in our midst.

Besides, the project locally called "Ibyiringiro Project" whereby ADRA Rwanda has been working to improve health of people living with HIV/AIDS, Orphans and Vulnerable Children is a praiseworthy way of sharing one's time to offer the maximum of sympathy in time of need.

Moreover, good that youth is not neglected, not left out in ADRA's initiatives. Furthermore, having the largest combined intervention Program of ADRA Rwanda on social change aspects, which covers all corners of the country sounds very cooperative and supportive to Rwanda Government priorities.

May the Almighty Lord bless ADRA Rwanda Management and staff as they embark on hasting the soon coming of Jesus Christ!

Dr. Hesron Byiringiro Chairman of the Board

Country Director

"Moving Quality Forward"

This was ADRA Rwanda's 2011 internal motto, and I am pleased to show you the results of this commitment that was made by each one of the members of our staff this past year.



ADRA is present in Rwanda since 1978 and in all our activities covering our selected implementing areas, Education, Health, Food Security, Economic Empowerment and Relief & Disaster Management, it is noticeable the great dedication and passion we perform our mandate.

But ADRA Rwanda could not be part of the development of this country, building infrastructure in Education or empowering Community Based Groups, if committed partners and trustful donors who provided the means for our activities were not part of our efforts.

Our special gratitude goes to the People of Denmark, the United States of America, the United Kingdom, Italy and Poland as well to ADRA International, ADRA DK, ADRA UK and ADRA Poland who link us with these donors.

Our appreciation also goes to our UN partners, UNHCR, WFP, and UNICEF, who trust us as implementing agents.

We want to thank the Government of Rwanda for allowing us to participate and support in the development of this wonderful country. Our gratitude also goes to the Seventh-Day Adventist Church in Rwanda for the ever-present support and trust.

"Moving Quality Forward" was our commitment in 2011 because we believe that our responsibility to the ones we serve required our full capacity and dedication in order to fulfill our utmost desire to "Change the World, One Life at a Time".

Jefferson Kern Country Director



Our Work

↑ DRA Rwanda works to positively change people's lives.

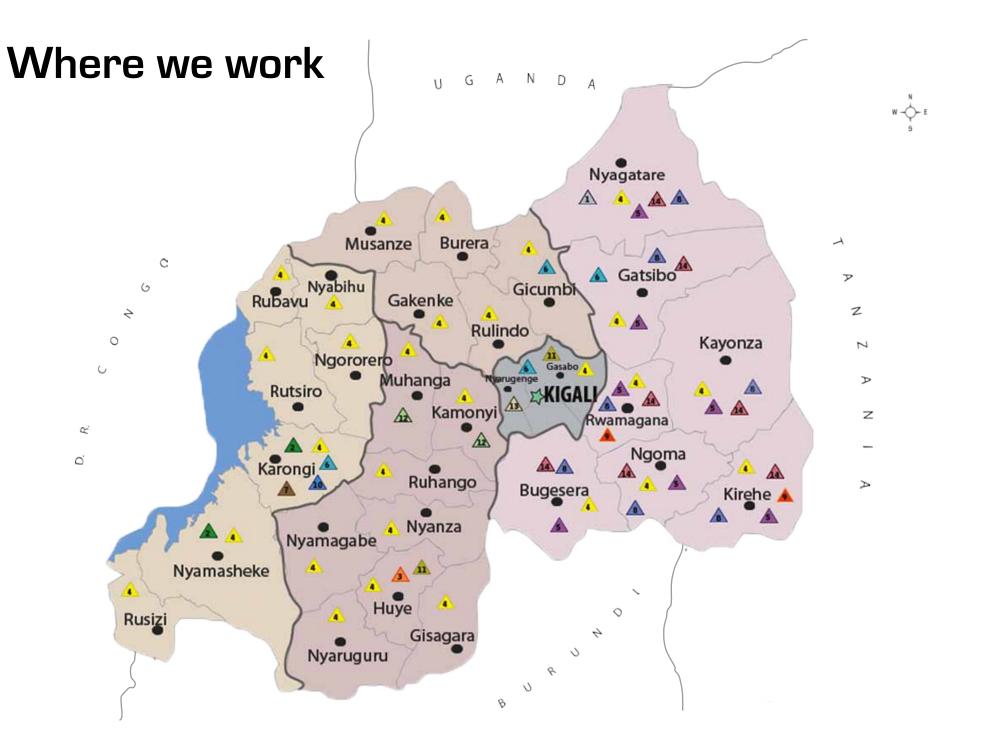
Morking in Rwanda since 1978, ADRA strives to bring hope and to create sustainable constructive changes in the lives of the Rwandese people.

The implementation of the activities and work efforts in Rwanda are possible only due to the contribution of the donors and partners ADRA Rwanda is working with.

Our interventions are in Education, Health, Food Security, Economic Empowerment and Relief & Disaster Management and our activities cover all 30 districts of Rwanda.

Intervention Areas and Projects in 2011

| | Donnor | Education | Health | Food Security | Economic Empowerment | Relief & Disaster Management |
|--------------------------------|-----------------|-----------|--------|---------------|-------------------------|---------------------------------|
| Action for Social Change | DANIDA | ☆ | ☆ | * | . ☆ | |
| Ibyiringiro | USAID | | ☆ | ☆ | | |
| Youth for Unity | DANIDA | ☆ | | | ☆ | |
| REPWoLP | DFID | ☆ | | | | |
| Hawaste | Polish AID | ☆ | | | | |
| TAB | Polish AID | ☆ | | | | |
| Salvage for Forgotten Children | ADRA I | ☆ | | | | |
| HIV/AIDS Prevention | Global Fund | | ☆ | | | |
| Global Fund Round 8 - Malaria | Global Fund | | ☆ | | | |
| Sponsorship | Multiple Donors | ☆ | | | | |
| MDG/UBB | UNHCR | ☆ | | | | * |
| EWORD | ADRA I | | | | ☆ | |
| Gift in Kind | ADRA I | ☆ | | | | * |
| UNHCR Logistics Base | UNHCR | | | | | * |



LEGEND:



Ibyiringiro



Action for Social Change



Global Fund Round 8 - Malaria



Global Fund - HIV/AIDS



EPCBWL



MGD/UBB



Salvage for Forgotten Children





Hawaste



EWORD



Sponsorship



12 Youth 4 Unity



UNHCR/AR Logistic Base



Gift in Kind



North

West

South

EDUCATION IS...

MUJAMBERE'S HOPE THROUGH SHYANDA INCLUSIVE CHILD FRIENDLY SCHOOL

Mujambere is a 16 years old pupil who is blind.

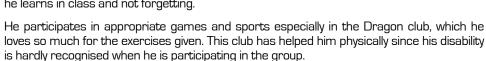
Mujambere was born in 1995 with normal sight and started school normally with other children of his age in 2002. But in 2003, when he was in primary two, he got sick of meningitis resulting into visual impairment. Searching for cure, local herbs were applied on his eyes, but this just provoked a complete loss of vision and excruciating pain. Finally, when he was at the hospital, they confirmed that the damage was irreversible. Finally, the eyeballs were completely removed to ease the pain, since they were not useful anymore.



A better future for Mujambere was not expected due to his family's poor finance situation.

In 2008, his father heard about the Shyanda Child Friendly Inclusive primary School. So they decided to move closer to that school. In 2009 Mujambere enrolled at the primary three. He was very happy to find a school

where he could continue attending regularly and receiving appropriate education. Due to the Inclusive Trainings for Teachers conducted by ADRA Rwanda, he was able to learn quickly. His teacher says that Mujambere is very bright, being able to memorize almost everything he learns in class and not forgetting.



At home, during holidays, he helps his father to accomplish his contracts for income such as gardening and digging latrine pits. "I sink the pit while Mujambere pulls the soil out of it but I have to ensure that he is standing on secure ground." Mujambere's father said.

Mujambere is determined to pursue his education to the end. His vision is to become a journalist and interpret braille is his greatest challenge. He finds writing easier than reading, a common issue for the beginners, according to specialists.

Compiled by Nandudu Esther Specual Needs Education Program Manager – ADRA Rwanda

Programs working on Education: Action for Social Change - ASC Youth for Unity - Y4U Women Literacy Project - REPWoLP Hawaste Twigishe Abana Batabona - TAB Salvage for the Forgotten Children Sponsorship UNHCR MGD/UBB Gift in Kind





ADRA Rwanda interventions in education provide a diverse array of activities. From soft approaches, as training of teachers, to hard activities such as infrastructure, all our interventions aim to increase access to literacy and education, and to create a positive learning environment to all.

In 2011, ADRA promoted and supported the construction of 250 ramps and handrails through the Tubakire Project. 60 blocks of Latrines have been constructed in the Eastern Province. Also, training on needs assessment were carried out in 57 schools and 186 Parent Teacher's Associations/SMC members are undergoing instruction, FAL and REFLECT classes were given for 288 Community Based Groups individually having from 25 to 70 members, 48 Catch-up Teachers have been trained.

The UBB/MDG project supported over 3400 primary and secondary students in Refugee Camps, where girls and boys are given access to education in different schools in the Country. 1,368 schoolchildren have been able to continue their studies thanks to scholar sponsorship received.

In the Western Province, through EWORD Project, about 3993 people were indirectly benefited through Functional Adult Literacy and the Action for Social Change program impacted 118 Community Groups (25 - 70 members per group) with FAL and REFLECT activities.

In the South, the Youth for Unity Project is benefiting 753 out-of-school youth working in twenty-four associations in Peace and Reconciliation issues.

In 2011, about 69,328 textbooks in English, were distributed to Public and Private schools.

HEALTH IS...

A BETTER LIFE

Jean Claude Niyitegeka is a 17 years old OVC - Orphan and Vulnerable Children

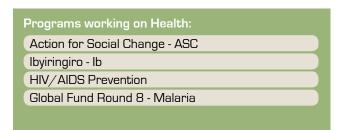
 \mathbf{N} iyitegeka is a resident of the Rugarama Sector, Gatsibo District; he is an Ibyiringiro Project beneficiary. He dropped out of school when at primary four, due to lack of money for school fees.



He says "my mother was tested HIV positive when I was in Primary four and she could not work because she was very sick. As a child, I could not do anything that could help me to survive and assist my mother. But thanks to ADRA Rwanda, I have received a lot of opportunities and training, especially vocational training. Now I know how to prepare kitchen gardens, saving and lending and preparing a balanced diet. Even my mother is better for the presence of vegetables on her meals.

ADRA Rwanda has also donated us a sewing machine after the training I received. This has given me ability to generate income to me. Now, I can help my family and since I have learnt to save money, I also opened a savings account. With this, I am thinking of the possibility of joining school again."

Compiled by Uwamahoro Jovia
Assistant Health and Nutrition Coordinator - Ibyiringiro Project







DRA Rwanda is working to improve the health of the People Living with HIV/AIDS (PLWHA) and Orphans and Vulnerable Children (OVC).

ADRA works with cooperatives involving them in Income Generating Activities such as carpentry, welding, tailoring, fish farming among others, orienting towards mitigating the impact of HIV/AIDS on those households affected by its negative impact. Accordingly, 2399 targeted beneficiaries have their nutrition status assessed and receive on-going education on Hygiene, HIV prevention, on Prevention of Mother to Child Transmissions, positive living and adherence to care during home visits.

ADRA also conducts activities like general HIV prevention sensitization in 3 refugee camps (Nyabiheke, Kiziba and Gihembe), male circumcision campaigns in the prisons and refugee camps, setting up Corners of Life Information, Education and Communication (IEC) Centres in 14 prisons in Rwanda and evaluation of Income Generating Activities (IGAs) were done with the HIV/AIDS Prevention Project.

And in the Eastern Province, on-going advocacy activities for People Living with HIV/AIDS are taken through training and radio programs. 43 Community Based Groups have held 12 advocacy issues aired on radio regarding to HIV/AIDS by the Action for Social Change Program.

FOOD SECURITY IS...

GROWING TOGETHER

Nkomeje John Baptist

am the president of one Youth group named Abashyizehamwe, in Kayenzi Sector of Kamonyi District. I live in the Village Gasamba, in the Kirwa Cellule in the same District.

During the Peace Education for Development (PED) Project, I was selected by my sector to participate in ADRA Rwanda reconciliation and trauma healing Outdoor Adventure Therapy Camp. Through this program,

I also learnt about the seven principles of meaningful living. I acquired skills and knowledge on identification and treatment of trauma related symptoms. Now I know about HIV/AIDS prevention, the importance of reconciliation in the development processes and acquainted with small Income Generating Projects.

After the training I started to sensitize my colleagues in our village to come together and form an Association with the aim of joining efforts and try to solve the problems generated by conflicts in our community. It was not easy to mobilize youths in my village but at the end we formed the Association named Abashyizehamwe.

We started a small project and it grow big that today we are rice growers and we are able to sustain our families.

Now, the Association has become strong. We have diversified our activities and today we are also growing cassava, and helping with the multiplication to distribute cassava mosaic free to the neighboring communities and help them attain food security. I can say that the presence of ADRA Rwanda in Kamonyi was a blessing for the community in general and for Kayenzi Youth in particular. We are proud of the cohesion among our cooperative members and especially among the community, which is learning unity and reconciliation from us, and we can witness the positive behavior change in the society towards peaceful conflict resolution leading to conciliatory living among communities.

Compiled by Youth for Unity Project Staff

Programs working on Food Security:

Action for Social Change - ASC

Ibyiringiro - Ib

Donors:





ADRA Rwanda works among the most vulnerable population in the country, and through various programs, teach them how to live positively, promoting good nutrition practices, creating vegetable kitchen gardening employing modern techniques, encouraging hygiene and sanitation practices. 2,186 households have flourishing kitchen gardens with a variety of vegetables by the efforts of the Ibyringiro Project.

More than 30 Community Based Groups have been trained and have identified basic advocacy issues related to Food Security and Livelihoods. They have dialogued with duty bearers allowing Advocacy Plans to be developed, networks and alliances to be created and livelihoods identified, in addition of having advocacy issues aired on radio. The Action for Social Change Program creates the environment and directs these groups in searching for common solutions for basic problems.

15

ECONOMIC EMPOWERMENT IS...

YOUTH PROGRESS

The Members of the Dushyigikiruburezi and Abanyamurava Youth Group



In October 2011, in Rwamugombwa Village, in the Muhanga District, the members of the Dushyigikiruburezi and Abanyamurava Youth Group, 8 boys and 16 girls started supporting Madeleine Gwiza, one of the widows living in the village, by cultivating her cassava garden valued at 50,000 Rwandan Francs, approximately 84 US Dollars.



Madeleine Gwiza was born in 1930. She lives with her 17 year-old granddaughter who helps her in daily activities. At the end of the activities, Madeleine was happy for the work done by the youth and encouraged them to continue having the supportive culture to vulnerable people. Even though Madeleine is considered a vulnerable widow, she promised with exalted happiness her support to the youth with trees and wood for finishing a goat shelter.

The Makera Cellule Executive Secretary, Mr. Muzungu Elam, appreciated the initiative of ADRA Rwanda in the community, especially in Makera Cellule. "You have done this activity because of advice and the different trainings provided by ADRA Rwanda, but we cannot consider this an isolated activity as such, but we should emphasize on the peace and reconciliation process, targeting to support vulnerable people." he said.

Compiled by Joseph Ntabyubu Youth for Unity – Field Coordinator

Donors:

Programs working on Economic Empowerment:

Action for Social Change - ASC

Youth for Unity - Y4U

EWORD





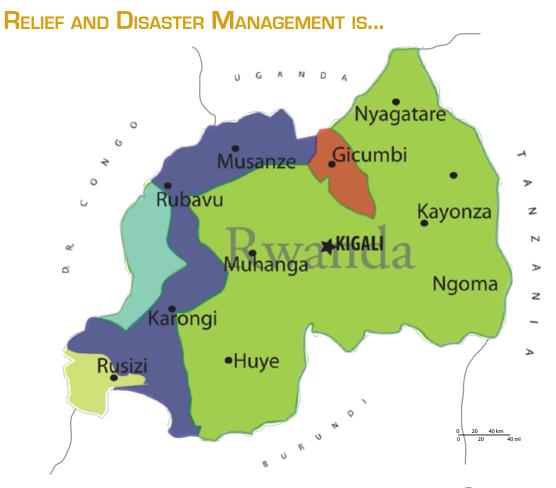
ADRA Rwanda is for the past years orienting the Rwandan people to continue growing not only physically, but also socially and economically.

In the Southern Province, the Youth for Unity Project, promotes self-help associations and cooperatives, and thru group dynamics, management of incomes, resource mobilization, bank savings and credit it creates the basis for Economic Empowerment by the youth. In this regard, Youth for Unity also plays the role of linkage between youth groups and local microfinance institutions as SACCO Umurenge, envisioning development and unity.

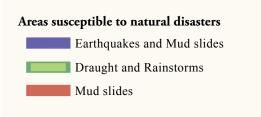
In the Western Province, ADRA facilitated 397 widows grouped into 15 cooperatives with 483 goats. Women learned how to breed goats and to take advantage of goat manure to fertilize the kitchen gardens which helped them to generate income.

Action For Social Change leads Community Based Groups in to solutions an provide training increasing the ability of Economic Growth.

17











Serving all Refugee and Transit Camps ADRA manages UNHCR logistics in Kigali, responsible for the distribution of plastic sheeting, plastics mantes, washing soap, shelter materials, assorted clothes and shoes, sanitary napkins, water jerry cans and kitchen sets. ADRA Rwanda is also responsible for the management of the UNHCR vehicle fleet. This includes repairing and servicing all the UNHCR and partners vehicles, the management of the fuel depot and generators for the following partners: African Humanitarian Action (AHA), MIDIMAR (Ministry of Disaster Management and Refugee Affairs), ARC (American Refugee Committee), and JRS (Jesuit Relief Services).

ADRA Rwanda is also part of the ADRA Network of Relief and Emergency Management, having the ability of responding to immediate needs of populations involved in natural or human-provoked disasters.

Donors & Partners

ADRA International

ADRA Poland

ADRA Denmark

ADRA United Kingdom

Bimbo

Christian Charity Service

DANIDA

Global Fund

Polish Aid

REACH Italia

Rwanda Government

UKAID

UNHCR

USAID

World Food Programme

World Vision























Credits

Jefferson Kern Country Director

Joseph Sebahire Finance Director

Samuel Ndayambaje HR & Operations Director Dr. Ngaite Nkomo Mgeni Programs and Planning Director

Martin Rutazigwa Deputy Programs Planning Director

Cinthia Vallejos Communication Coordinator

ADRA Rwanda Board of Directos

Dr. Hesron Byiringiro

Chairman of the Board

ADRA Rwanda Board

Pr. Jefferson Kern Secretary of the Board ADRA Rwanda Board

Dr. Ephraim Kabaija Private Entrepreneur Rwanda

Dr. Jean Mfizi Director Mugonero Hospital Mr. Abel Habiyambere Treasurer Rwanda Union Mission

Mrs. Rita Zirimwabagabo Private Entrepreneur

Rwanda

Mrs. Therese Kazuba Executive Secretary World Vision

Pr. Issachar Ntakirutimana Executive Secretary Rwanda Union Mission Pr. Jacques Nkinzingabo President Western Rwanda Association

Pr. Samuel Ngirinshuti President Central Rwanda Association

Prof. Alphonse Ngagi Faculty Independent University of Kigali



Board Retreat, July 2011 with special invitees: Dr. Mario Ochoa (Vice President for Network Relations) and Dr. Akintayo Odeyemi (ADRA AFRO Directo

ADRA Rwanda Administrators









Ngaite Nkomo Samuel
Programs Director
ADRA Rwanda ADRA R



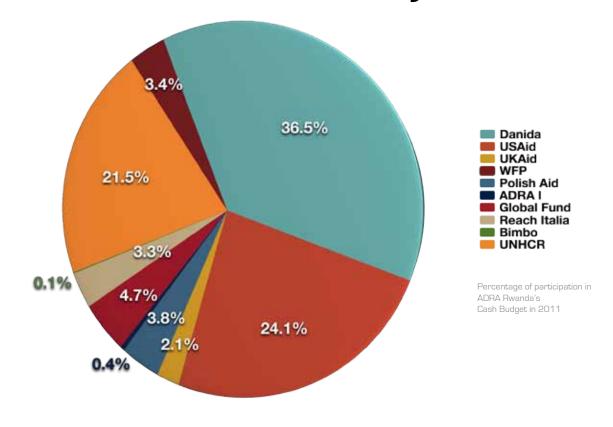
Samuel Ndayambaje
HR and Operations Director



Financial Statement

| DONOR | Number of Projects | Beneficiaries | Fundings USD \$ | Others | TOTAL USD \$ |
|--------------|-----------------------|---------------|--------------------|-----------|-----------------|
| Danida | 2 | 22,254 | 900,000 | | 900,000 |
| USAid | 1 | 2,399 | 593,492 | | 593,492 |
| UNHCR | 2 | 54,204 | 529,327 | | 529,327 |
| Global Fund | 2 | 7,084 | 116,574 | | 116,574 |
| Polish Aid | 2 | 3,872 | 93,850 | | 93,850 |
| WFP | 1 | ± 1,500,000 | 84,938 | | 84,938 |
| Reach Italia | 1 | 374 | 82,205 | | 82,205 |
| UKAid | 1 | 5,778 | 52,104 | | 52,104 |
| ADRA I | 3 | ± 400,000 | 10,343 | 2,016,196 | 2,026,540 |
| Bimbo | 1 | 460 | 2,565 | | 2,565 |
| | Total Volum | 4,481,595 | | | |

Investment in Cash by Donors



Donors by Countries

| Denmark | 36.51% | == |
|----------------|--------|-----|
| UN/Global | 29.64% | (# |
| USA | 24.49% | |
| Poland | 3.81% | |
| Italy | 3.44% | |
| United Kingdom | 2.11% | 316 |









