

Annual Report

The Adventist Development and Relief Agency Report of Annual Activities in Rwanda for 2013





ADRA STATEMENTS

Identity, Mission and Vision Statements and Declaration of Values of the Adventist Development and Relief Agency in Rwanda

IDENTITY

The Adventist Development and Relief Agency is a global humanitarian organization of the Seventh-day Adventist Church that demonstrate God's love and compassion.

MISSION

ADRA works with people in poverty and distress to create just and positive change thru empowering partnerships and responsible action.

VISION

ADRA is a professional, learning, and efficient network that embodies integrity and transparency. ADRA reaches across boundaries, empowering and speaking out for the at-risk and forgotten, to achieve measurable, documented, and durable changes in lives and society.

ADRA RWANDA VALUES

Respect

"ADRA Rwanda's staff values the institutional norms and beliefs, different opinions and cultural diversity."

Integrity

"The actions of ADRA Rwanda staff are coherent with the organizational principles and reflect trust in their day-to-day work."

Compassion

"We listen actively, talk kindly and demonstrate empathy, whenever interacting with others, with actions aimed at relieving pain and suffering."

Honesty

"ADRA Rwanda staff is self-motivated in being responsible, truthful, accountable and professional, providing quality service."





MESSAGES

Message from the Chairman of the Board of Directors and Message of the Country Director of ADRA Rwanda



Chairman of the Board

On 19th of October, 2013 there has been a celebration of 35th anniversary of ADRA Rwanda at the Hotel des Mille Collines in Kigali. Praises to the Most High that ADRA has not been on the soil of a country of thousand hills for nothing! On this occasion, I would like to express my satisfaction towards ADRA Rwanda's achievements on vital areas that give room to the recognition of the Seventh-day Church mission on the one hand, and, on the other, the enhancement of Rwanda Government initiatives targeting the population well off.

The outreach mission of ADRA Rwanda that hinge on education, health, food security, economic empowerment as well as relief and disaster management is a full length mirror that displays activities backing evangelism on a pattern of our Savior, Jesus Christ.

However, had it not been the facilitation of the Government of Rwanda, ADRA Rwanda could not have gone that far. In this way, I personally do salute the predisposition of the Government for ADRA Rwanda's achievements in 2013.

Similarly, I hereby extend my gratitude towards all partners who have been involved in one way or another; be it financially or morally. Furthermore, thanks to the Administration of ADRA Rwanda, to all board members and the Staff across the country.

May the Almighty God bless you all as you continue serving His people in need!

Hesron Byilingiro Chairman of the Board ADRA Rwanda

Country Director

Another important year for ADRA Rwanda has passed and 2013 was not only the setting of the important milestone of 35 years of uninterrupted work for the people of Rwanda, it was also a busy year of important programatic activities consolidating our participation along the Vision of the Government of Rwanda for the development of this country.

Our gratitude to the important government authorities of all levels that allow and cherish our partnership and contribution to the Country of Thousand Hills; to the partners and donors around the world and agencies in the country that trust us the management of their contributions to the people of Rwanda; to ADRA International, ADRA Africa Regional Office and the network partners for their support, advise and true collaboration; for our constituency, the Seventh-day Adventist Church in Rwanda for their support, prayers and guidance.

Our desires and prayers go to the ones that worked diligently this past year for the benefit of the ones we serve in Rwanda.

Jefferson Kern Country Director ADRA Rwanda



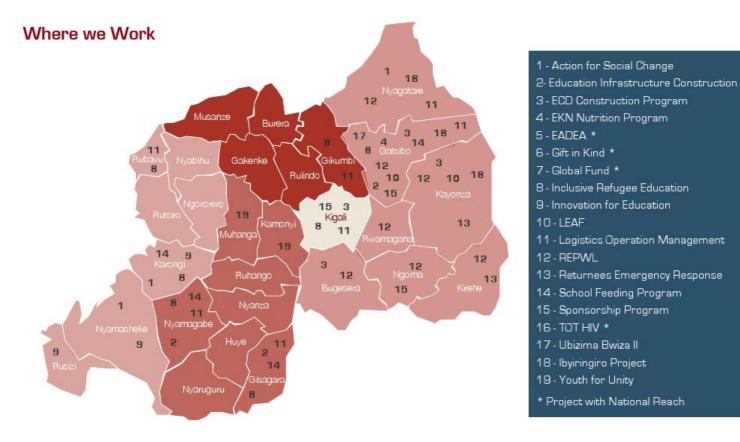


OUR WORK

Summary of the thematic areas and geographical regions of the Adventist Development and Relief Agency program in Rwanda

Our Thematic Areas

Our Thematic Areas					
	Education	Health	Food Security	Economic Empowerment	Relief & Disaster Management
ASC - Action for Social Program					
Education and Social Infrastructure Construction					
ECD Construction Project					
EKN Nutrition Program					
EADEA Equal Access to Development Education					
Gift in Kind	•				
Global Fund SSF/HIV		•			
Inclusive Refugee Education					
Innovation for Education IEPACT			L		
LEAF Learning Environmental Adaptations					
Logistics and Supply Operations Management				T	
Rwanda Eastern Province Women Literacy			ė.		
Rwandan Returnees Emergency Response					
School Feeding Project					
Sponsorship Project					
TOT HIV Ubaka					
Ubuzima Bwiza II	-1			A TOTAL CONTRACTOR OF THE PARTY	
USAID Ibyiringiro Project					
Youth for Unity					
Nkamira Transit Camp Manitoba Emergency					





SUCCESS STORY

A Daily Balanced Diet

When Mukangwije Marie, 48 Years old, resident of Nyamasheke District, learned that ASC Program is organizing a vegetable kitchen gardening training for CBG members, she requested her CBG to be one of its representatives in the training.

After the training she put in place a kitchen garden (green vegetables). As a result, she has a daily balanced diet for her family, and the rest, she sells vegetables in the nearest market. This money helps her to improve the family livelihood. She pays medical insurance for six family members and meets school requirements for her children. Local leaders and health center visited her vegetable garden and she was identified as a model vegetable farmer in the sector. The health center uses her garden as learning site for the mothers who have malnourished children. When Nyamasheke district evaluated all the vegetable growers in the sector, she was ranked the best farmer and she was rewarded with a cow. This cow enables her to get manure for vegetable garden, increases the productivity and the earnings in terms of money.

Clockwise from the Top:
Community Based Group member
welcoming visitors; Student member of
an Anti-AIDS club on public gathering;
Community Based Group member
irrigating their crops; Adult learners in
Karongi district.



ASC PROGRAM

The Action for Social Change Program funded by DANIDA in partnership with ADRA Denmark

DATE OF OPERATION

January 2013 to December 2013.

GEOGRAPHICAL AREA

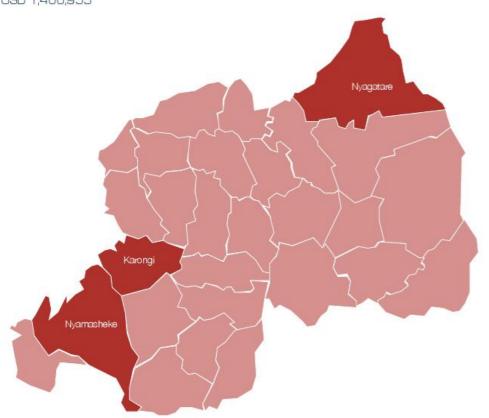
Karongi and Nyamasheke Districts in the Western Province and Nyagatare District in the Eastern Province.

PROGRAM GOAL

A strengthened, vibrant and locally rooted civil society in Rwanda that is a dynamic actor in social, political and economic processes in order to enhance sustainable development processes.

PROGRAM BUDGET

USD 1,400,955



PROGRAM SUMMARY

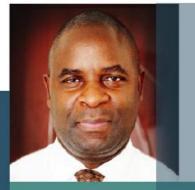
The Action for Social Change goal is to effect a strengthened vibrant, locally rooted civil society in Rwanda which can be a dynamic actor in social, political and economical development processes in areas of formal and non-formal education, livelihood and food security. and health. ASC works with community based groups and cooperatives that are at different levels of development. The strategy of Action for social change is the use of communication as a tool for social change. Through the Action for Social Change ADRA Rwanda has been able to observe and witness social and individual change.

TARGET BENEFICIARIES

550 Community Based Groups and Cooperatives in the operation areas. 16,450 women and 17,016 men.

MAJOR ACHIEVEMENTS

- Awareness raising among CBG members allowed the community to initiate collective actions.
- ✓ KUNDUMURIMO, a basket weaving CBG initiated himself a REFLECT circle which in turn created an active anti-AIDS club which is sensitizing the community on fighting against HIV.
- ✓ Catch up classes helped children to turn up and to follow the primary school program, 28 pupils succeed in the national examination to enter the secondary school. REFLECT circles members initiated themselves REFLECT campaigns for more adult learners, 46 new classes are functioning.
- ✓ A network of 12 HIV CBGs of Twumba and Mutuntu sectors began to organize community campaigns to fight against HIV, more than 100 people already participated in VCT.



Program Manager
Patrick Mphaka

Communication Specialist, MBA and undertaking Doctor in Business Administration

Working with ADRA Rwanda for the last 7 years



Clockwise from the Top:



SOCIAL INFRASTRUCTURE

Education and Social Infrastructure Construction Project funded by the United Nations High Commission for Refugees

DATE OF OPERATION

January 2013 to December 2013.

GEOGRAPHICAL AREA

Karongi district (Kiziba refugee camp), Nyamagabe district (Kigeme Refugee Camp), Gisagara District (Mugombwa Refugee camp) and Gatsibo District (Nyabiheke Refugee camp).

PROJECT GOAL

To provide physical infrastructure to refugees and hosting community that will enable them the fulfillment of social cohesion and integration through children education and common space sharing.

PROJECT BUDGET

USD 1,566,979

Karongi

Nyamagabe

Gisagara

PROJECT SUMMARY

The project was aimed at having good learning infrastructures to accommodate and allow increasing enrollment of the growing population of the school-age refugee children. This project included among others the following activities: Construction of schools in durable materials, as well other social infrastructures like: one-stop centers and police offices for child protection and psychosocial support, which positively would change the life of beneficiaries as the services could be given in safe and sustainable conditions.

These actions enabled children to attend school without facing the adversity of changing weather and also strengthening the security preventing GBV related issues for both refugees and hosting community.

MAJOR ACHIEVEMENTS

- Mugombwa Refugee Camp: 49 classrooms, 72 latrines and a One-Stop Centre.
- Kigeme Refugee Camp: Creation of a Child-Friendly-Space, constructed 4 Kitchens, a One-Stop Centre and a Police station.
- √ Nyabiheke Refugee Camp: 26 Classrooms, 46 latrines.
- √ Kiziba Refugee Camp: 6 Classrooms.
- ✓ Nkamira Transit Center:
 Rehabilitation of 34 hangars,
 constructed 7 new hangars, a
 communal cooking
 center, supplied 50 bins to be used
 for garbage collection and sanitation
 maintenance in the Transit center.
 Rehabilitated National school
 classrooms and repaired damaged
 school desks and black boards that
 were used during the education
 orientation session for refugees'
 children in preparation for National
 Education system.



Project Manager
Eng. Apollinaire Sayinzoga

Bsc in Civil engineering, Msc in environmental engineering, CPT candidate

Working with ADRA Rwanda since 2013



ECD CONSTRUCTION PROJECT

Early Childhood Development Classroom Model Construction Project funded by the United Nations Children's Fund

DATE OF OPERATION

January 2013 to December 2013.

GEOGRAPHICAL AREA

Bugesera, Gasabo, Nyarugenge , Nyamagabe and Rwamagana districts.

PROJECT GOAL

Support the Government of Rwanda program of Early Childhood Development by the construction of classrooms and outdoor playgrounds and provide a range of programs and

services designed to ensure children will get the best possible start in life.

PROJECT BUDGET

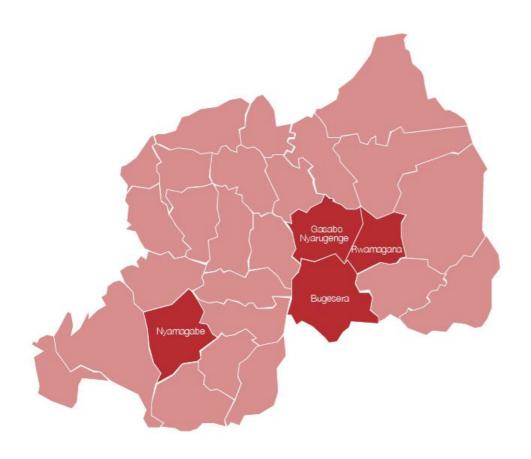
USD 460,489

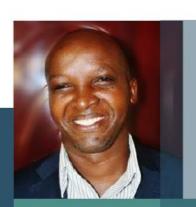
PROJECT SUMMARY

The Government of Rwanda recognizes that young children's early experiences and environment are essential for child's physical, social, emotional and cognitive development. ADRA brought its experience in constructing schools and in partnership with UNICEF and ASA built a standardized set up and outdoor equipment for a successful Early Childhood Development (ECD) setting.

MAJOR ACHIEVEMENTS

- Rwamagana District: 6 Classrooms and outdoor playground.
- Bugesera District: 3 Classrooms and outdoors playground.
- Gasabo District: 3 Classroom and outdoors playground.
- √ Nyarugenge District: 3 Classrooms and outdoors playground.
- √ Kigeme refugee Camp: 6 classrooms.





Project Manager
Eng. Apollinaire Sayinzoga

Bsc in Civil engineering, Msc in environmental engineering, CPT candidate

Working with ADRA Rwanda since 2013



EKN NUTRITION PROGRAM

Accelerating Stunting Reduction Amongst Under Two Years in Rwanda - Embassy of the Kingdom of Netherlands Program funded by UNICEF

DATE OF OPERATION

November 2013 to December 2016.

GEOGRAPHICAL AREA

Gatsibo District in the Eastern Province.

PROGRAM GOAL

To contribute to the reduction of stunting rates of children under-five in Rwanda from 44% in 2010 to 24.5% by 2017 in accordance to the 2013 HSSP

PROGRAM BUDGET

USD 1,339,395

PROGRAM SUMMARY

ADRA Rwanda supports the Government of Rwanda's multi-sectoral efforts to fight malnutrition in all sectors of Gatsibo district over a period of 3.2 years starting from November 2013. A total of 13,888 children under the age of two and 17,360 pregnant and lactating women will benefit from the project.

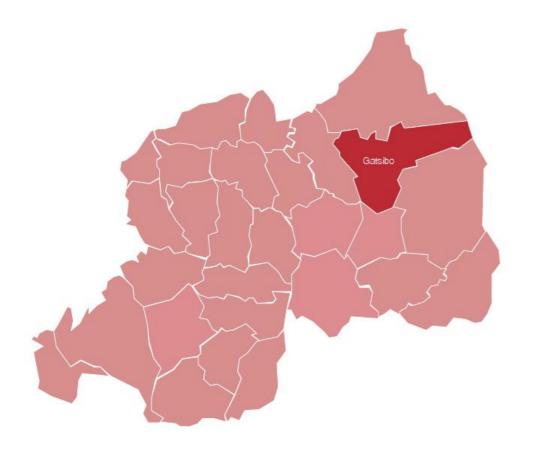
The model the program is promoting aims to provide evidence that an effective combination of interventions can be delivered and brought to scale by government in conjunction with other local stakeholders.

TARGET BENEFICIARIES

The targeted beneficiaries are 13,888 under 5 years children, 17,360 pregnant and lactating women.

MAJOR ACHIEVEMENTS

- √ Staff recruitment done
- ✓ Local Partner Corporation Agreement developed and signed
- District plan for elimination of malnutrition revised and logical framework revised
- Secondary data collection in process.





Project Manager Robert Ntaganda

Nursing certificate and Bachelors degree in Clinical Psychology

Working with ADRA Rwanda for the last 6 years



Clockwise from the Top:
Rwandan and other partners
participating of Global Education Training
in Austria; Rwandan and Bulgarian
Partners; Rwandan Partner Presenting
in Austria; Bulgarian Partners explaining
Tactile Art for the blind to the
participants of the kick-off meeting in
Bulgaria.





EADEA

Equal Access to Development Education for All, funded by EuropeAid in partnership with ADRA Bulgaria

DATE OF OPERATION

February 2013 to December 2014

PROJECT GOAL

This international partnership project has the objective of fostering information sharing among institutions that work with Special Needs Education, specifically education for the blind.

PROJECT BUDGET

EUR 264,830 (Rwanda 8%)

PROJECT SUMMARY

This partnership with ADRA Bulgaria involves four different countries: Bulgaria, Estonia, Austria and Rwanda.

The focus of the project is to share information and capacity by organizing study visits on the partners countries.

PARTNERS

- ✓ ADRA Bulgaria Project Coordinator
- Estonian Foundation for the Visually Impaired - ENIF
- √ The Typhlological Museum Croatia
- √ Südwind Austria





Project Manager Ivan Niyiguha

Special Needs Education Specialist. Undertaking Masters Degree in Education (Curriculum Development)

Working with ADRA Rwanda for the last 10 years



GIFT IN KIND

Gift in Kind books distribution project in partnership with ADRA-International and Shoes distribution in partnership with TOMS Shoes

PROJECT GOAL

This service delivery project takes advantage of In-Kind donors around the world that are interested in contributing with goods to the people of Rwanda. ADRA does not accept used or disposed materials for these types of donations.

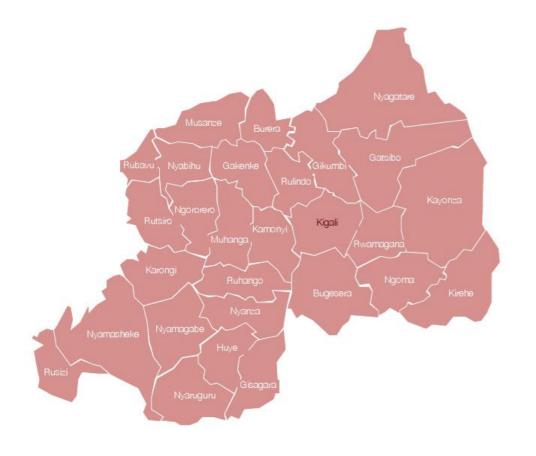
ADRA at this point receives English written text books to be used as reference materials in schools and libraries, and new shoes for distribution on schools and for school children, as a strategy to increase school attendance and student self-esteem.

PROJECT SUMMARY

ADRA Rwanda receives donations from ADRA International of books and education materials, for young readers and young learners. Also through a partnership with TOMS Shoes, ADRA distributed shoes to the most vulnerable students in selected Rwanda schools.

MAJOR ACHIEVEMENTS

- √ 69,328 books and Educational Materials distributed in 23 schools.
- √ 84,240 pair of TOMS Shoes distributed to 47,825 student girls and 36,415 student boys in 54 schools, four refugee camps and one transit camp.





Project Manager Aurea Kagwesage

Bachelor in Social Science, undertaking Masters Degree in International Development

Working with ADRA Rwanda for the last 8 years



GLOBAL FUND SSF/HIV

Global Fund HIV project implemented in partnership with the Ministry of Health of Rwanda funded by the Global Fund

DATE OF OPERATION

January 2011 to December 2015.

GEOGRAPHICAL AREA

30 Districts of Rwanda, 416 Sectors.

PROJECT GOAL

Scaling up HIV/AIDS Response with a focus on prevention.

PROJECT BUDGET

USD 190,461

PROJECT SUMMARY

The project aims to reduce sexual transmission of HIV/AIDS through:

Stigma reduction among 33,280 people in 416 sectors. Set up 14,400 condom outlets in 30 districts. And conducting Male circumcision campaigns in 14 prisons targeting at least 32,000 male prisoners.

TARGET BENEFICIARIES

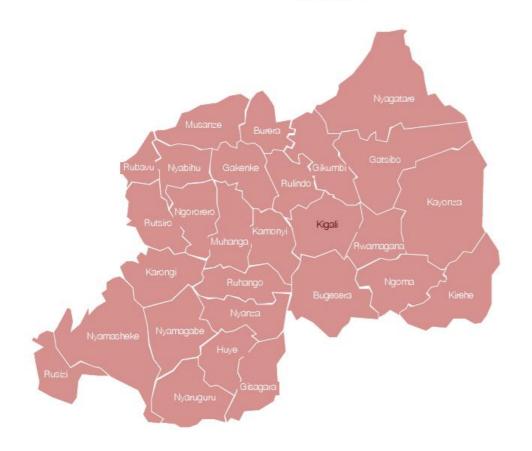
2,500,000 target for the condom outlets beneficiaries only.

MAJOR ACHIEVEMENTS

- Stigma reduction training for 1,200 PLWHAs and OVCs in 5 districts.
- √ 1,100 condom outlets set-up.
- √ 7,200 prisoners mobilized for circumcision.

"Now every prisoner would have an opportunity to access enough materials for reading and for research purposes. These books will help us also, to avoid too much boredom, which we have been experiencing due to lack of facilities like this. ADRA has helped us a great deal by making our lives brighter here."

One of the prisoners going through a collection of books at the new prisons library donated by ADRA Rwanda through the GF SSF HIV project operating in all the 14 prisons of Rwanda.





Project Manager Reuben Muvunyi

Bachelor in Education, Masters Degree in International Development

Working with ADRA Rwanda for the last 6 years



INCLUSIVE REFUGEE EDUCATION

Inclusive Refugee Education Management Program - IREMP, funded by the United Nations High Commission for Refugees

DATE OF OPERATION

January 2013 to December 2013.

GEOGRAPHICAL AREA

Kigeme, Gihembe, Nyabiheke, Kiziba, Mugombwa camps and Kigali Urban.

PROJECT GOAL

To provide optimal access to education for school aged refugee children through increasing enrollment, improving retention and completion rates, and enhancing learning outcomes for refugee children in the refugee camps.

PROJECT BUDGET

USD 2,076,104

PROJECT SUMMARY

ADRA Rwanda provides regular education provision, including orientation classes, teacher salaries, transportation, materials and uniforms.

Attention to Inclusive education is given by providing additional trainings on teaching methodology, psychosocial and child protection.

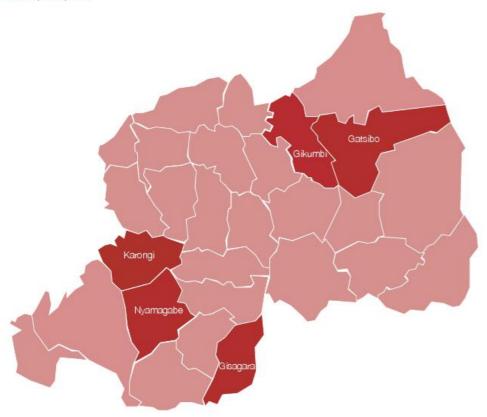
The Inclusive Refugee Education
Management Project seeks to improve
the education status of refugee camps
[Gihembe, Nyabiheke, Kiziba, Kigeme,
Mugombwa and Kigali urban]; through
the delivery of quality education.

TARGET BENEFICIARIES

The targeted beneficiaries are 25,992 refugees.

MAJOR ACHIEVEMENTS

- Enrolled a total number of 18,255 children in primary school and 4,966 children in secondary school.
- Orientation program done for 3,203 children in primary and 952 children in secondary allowing newly arrived refugees to attend Rwandan Schools.
- Psychosocial and child protection services provided 187 cases were identified and addressed, 14 sensitization meetings and 5 trainings conducted.
- √ Teachers Training in methodology and special needs education.
- ✓ The national examination center at Kiziba camp was approved by the District Education Office for the 2014 examination whereas Kiziba Camp ranked the first performing school in the district of Karongi.





Project Manager Samuel Ndayambaje

Diploma in Education, Bachelors in Administration, Masters Degree in International Development

Working with ADRA Rwanda for the last 19 years



Clockwise from the Top: A group of teachers receiving SNE manual; Launching of IE program with Minister of Education and DFID



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INNOVATION FOR EDUCATION

Innovation for Education Partnerships in Awareness Rising Consultation and Training Program - IEPACT, funded by DFID

DATE OF OPERATION

March 2013 to March 2015.

GEOGRAPHICAL AREA

Karongi, Nyamasheke, Rusize, and Rutsiro Districts.

PROJECT GOAL

The participation of children with Special Educational Needs in quality inclusive education at basic education level, is sustainably increased.

PROJECT BUDGET

USD 408.477

PROJECT SUMMARY

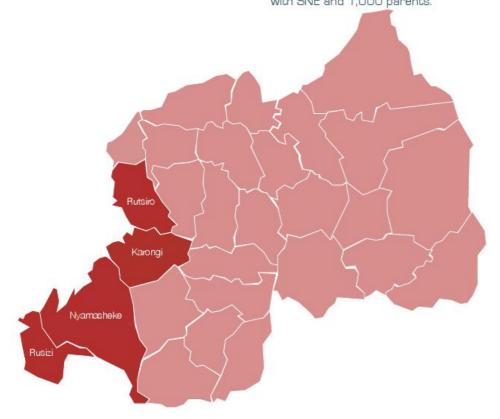
The project promotes effective teaching and learning by strengthening the capacity of TTCs to promote skills and tools needed to encourage inclusive education in schools. It also uses appropriate technology in education to provide cost effective training in IE methodology at school level and promotes accountability and empowerment through organization of advocacy for Inclusive Education among stakeholders from district to community level

IMPLEMENTING PARTNER

Handicap International

TARGET BENEFICIARIES

16 tutors, 200 pre-service teachers, 600 in service teachers, 400 children with SNE and 1,000 parents.



MAJOR ACHIEVEMENTS

- 1,332 community-based volunteers were identified, trained and sensitized to serve as community education volunteers for Inclusive Education.
- √ 441 children with special needs have been enrolled in the selected 40 schools in order to ensure participation in inclusive quality education. Out of this 152 have been assessed and given their Individual Education Plans (IEP).
- √ 126 have also been given educational devices.
- ✓ The project has supported production of SNE module and SNE AVD to be put as a school resource rooms for teacher's trainings and references, in order to support education of children with SNE.
- √ The project disseminated experiences and lessons learned to stakeholders through project reports and case studies.



Project Manager Ivan Niyiguha

Special Needs Education Specialist. Undertaking Masters Degree in Education (Curriculum Development)

Working with ADRA Rwanda for the last 10 years



LEAF

Learning Environment Adaptations for Food Security in Rwanda, funded by DFATD in partnership with ADRA Canada

DATE OF OPERATION

December 2012 to May 2014.

GEOGRAPHICAL AREA

Gatsibo and Kayonza Districts in Eastern Province.

PROJECT GOAL

Increased food security among women, men, girls and boys most vulnerable to climate change in the refugee/returnee areas of Gatsibo and Kayonza Districts in Rwanda.

PROJECT BUDGET

CAN 2,045,124

pest management. Also training in water harvesting/saving irrigation, post-harvest techniques, climate change and environment protection including promotion of smokeless improved cooking stoves, and protective agroforestry. Provides tree planting through households and cooperatives, environmental committee capacity building, gender equality, women empowerment, financial management, leadership and literacy training, health and nutrition training.

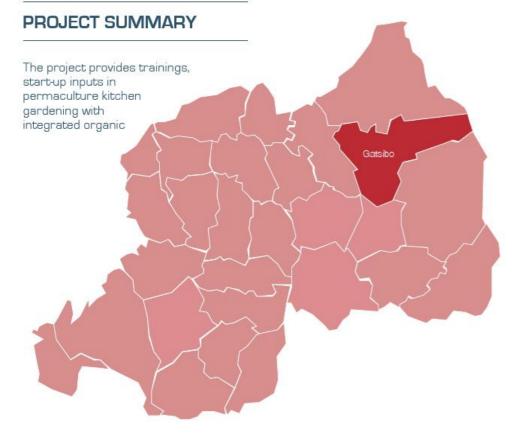
TARGET BENEFICIARIES

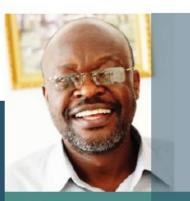
6,080 households (36,480 people).

MAJOR ACHIEVEMENTS

1,624 of female and male local trainers trained in organic production, processing and marketing, and integrated pest management.

- 162 of female and male community trainers trained in organic production, processing and marketing, and integrated pest management.
- 1,360 of targeted women trained in financial management, leadership and advocacy.
- √ 6,080 households receiving agricultural inputs (veg. seeds, jerry can, etc.), 121,600 of fruit tree seedlings distributed to targeted households.
- 413,264 of recommended agro forestry trees planted in public places.
- √ 6,080 of Energy Saving stoves installed in beneficiary households.
- √ 136 cooperatives receiving water tanks for water harvesting. 15 cooperatives receiving drip irrigation system.





Project Manager
Vincent Okello

Masters in Administration, Masters in Public Health

Working with ADRA Rwanda for the last 8 years



LOGISTICS OPERATIONS

Logistics Operations and Supply Management, funded by the United Nations High Commission for Refugees

DATE OF OPERATION

January 2013 to December 2013.

GEOGRAPHICAL AREA

Kigeme, Byumba, Nyabiheke, Kiziba, Mugombwa, Nkamira and Nyagatare

PROJECT GOAL

To maintain the fleet for UNHCR and IPs, manage Central and field Warehouses and fuel control in order to attaining a smooth UNHCR country operation. This includes but not limited to stock management, management and control of fuel, generators' maintenance, servicing and repairing the entire fleet, Emergency response activity planning and implementation,

scheduling transportation and deliveries, management of receipts and dispatches, storage, inventory and periodical stock reconciliations and distributions of food and non-food items [NFIs] in all camps, transit centers and other UNHCR managed refugees and returnees activities.

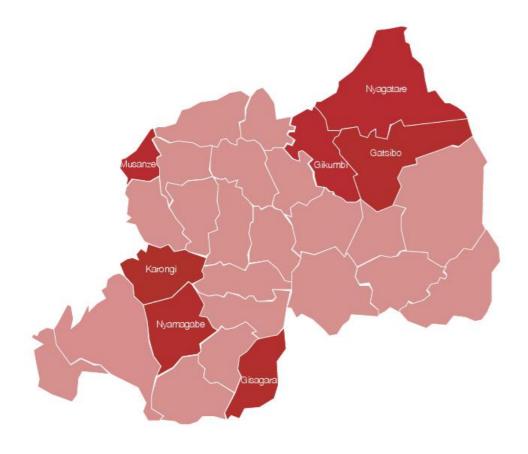
PROJECT SUMMARY

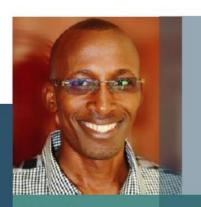
The logistics and supply operations component operates from the UNHCR logistics base in Kigali in the activities of, Warehouse and stores management, fleet management and fuel utilization control, food and non food items' distribution to support all refugee camps and transit centers and also scheduled transportation and deliveries to all required destinations for UNHCR and her implementing partners. ADRA Rwanda participated in all emergency and non emergency field activities and inter-Agency coordination meetings with UNHCR, MIDMAR and IPs, which

facilitated and enabled us to effectively attend to every concern in the supply chain operations of our clients. The project was able to respond to the refugees' service providers' requests regarding the fleet maintenance and supply issues on time and this led to effective and efficiency in delivering services in accordance with the planned activities of our clients.

MAJOR ACHIEVEMENTS

- √ 89% of fleet operational.
- √ 70% workshop fully operational.
- √ 70% Supply quotas for fuel being adhered to.
- √ 90% Warehouses being maintained.
- 20% of vehicles installed with communication radios.





Project Manager

David Muyambi

Supply Chain, Procurement and logistics management specialist, undertaking Masters Degree in International Development

Working with ADRA Rwanda for the last 3 years



SUCCESS STORY

A Literacy Class gone Extra Mile

Kabangera Protais, is one of the project-trained instructors in Kayonza District. His learners formed a cooperative early in 2013 with weekly savings of one hundred francs (USD 0,15) that was later increased to one thousand francs (USD 1,50) after realizing the benefits. Having accumulated the savings, they encouraged each member to rear goats with a contribution of one, to the cooperative. During this process the cooperative received an exotic he goat from the project. The he-goat is supporting the cooperative to improve on the local breed to that which is for milk production. In addition, the cooperative charges the community for mating their goats, while members get the service at a reduced cost. This is helping to increase on the cooperative income, which has now reached twenty four thousand francs (USD 35) in three months. This has enabled the cooperative to open a bank account. Furthermore, the members who have gained literacy skills have initiated training in tailoring since the instructor was a tailor. Due to its vigor, the cooperative membership is growing as it has attracted other 12 literate community members. The members are so determined that they have constructed a classroom on their own, equipped it with benches, a table and a sign post has been placed to direct people to classes. The district has visited them and promised to give them sewing machines in support and appreciation of their hard work.

Clockwise from the Top:
The National Funtional Adult Literacy
Forum; Vice Mayors of all Districts of
Rwanda participate on the National FAL
Forum; ADRA REPWL Staff; Publication
pamphlet recommending FAL program.



REPWL

Rwanda Eastern Province Women Literacy Project, funded by DFID in Partnership with ADRA UK

DATE OF OPERATION

July 2011 to June 2014.

GEOGRAPHICAL AREA

Eastern Province of Rwanda.

PROJECT GOAL

Increase adult literacy rates to 90% by 2015.

PROJECT BUDGET

USD 793,394

PROJECT SUMMARY

The project aims to increase adult literacy levels through equitable access to appropriate learning and life skills

Nyagatare

Rwamagana

Ngoma

Kirehe

programs by 2015. It is contributing to the increase of; i. national literacy rates, ii. targeted women demonstrating literacy skills, iii. women engaged in decision-making processes (sector level and below). The project works to improve Functional Adult Literacy (FAL) programs for women in the 7 Districts of Eastern Province. The project has facilitated empowering of 17,366 (58% women and 42% men) FAL learners to increase their livelihood incomes, improve the quantity and quality of their produce and diversify their income generating activities (IGAs) in modern farming (kitchen gardens).

TARGET BENEFICIARIES

5,600 learners (80% female), 140 Instructors, 28 CSO staff, 102 women district council leaders, 102 district education staff.

MAJOR ACHIEVEMENTS

- √ Trained 267 instructors for 10 days to manage adult literacy classes under supervision of civil society organizations.
- √ Facilitated development of three Functional Adult Literacy manuals for both learners and instructors in Kinyarwanda, Mathematics and English in collaboration with Ministry of Education.
- ✓ Facilitated formation of National, District and Sector literacy forums to monitor literacy activities at all levels.
- √ Trained 400 members of Civil Society Organizations (CSOs) in functional adult literacy, internal governance and resource mobilization.
- √ Trained 665 District, Sector and Women Cell council leaders in FAL implementation
- √ Trained 102 District and sector Education Officers in support supervision and monitoring of literacy activities.



Project Manager Esther Nandudu

Education Specialist with a Masters in Counseling Psychology, undertaking Masters Degree in International Development

Working with ADRA Rwanda for the last 7 years





RWANDAN RETURNEES

Rwanda Forced Returnees Emergency Response phases I and II project, funded by ADRA Network, World Vision and World Food Programme

DATE OF OPERATION

September 2013 to February 2014.

GEOGRAPHICAL AREA

Kirehe and Kayonza Districts.

PROJECT GOAL

Ensure that food storage and distribution is carried out with proper standards in Rukara and Kiyanzi returnee camps.

PROJECT BUDGET

USD 56,590

PROJECT SUMMARY

The project addressed the urgent need of supervising and distributing food items to forced returnees for the overpopulated area of the former transit camp of Kirehe and newly established Rukara transit camp in Kayonza District in the Eastern province of Rwanda. The project cared of loading, offloading, monitor food standards and distribute food to 6000+ people within the transit camps, to ensure that there is improved health for the returnees.

TARGET BENEFICIARIES

6,152 forced Rwandan returnees.

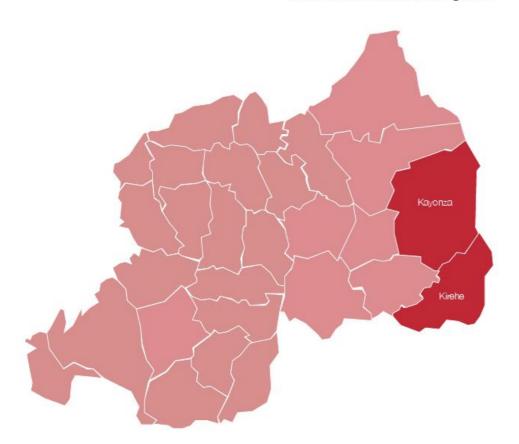
MAJOR ACHIEVEMENTS

✓ More than 282,731 metric tons of food were distributed, among them 305 tons of food were distributed in districts during the returnees relocation.

√ The project also facilitated in identifying children who were malnourished and with a support from World Vision 27,225 metric tons of SOSOMA were distributed to all children under 5 and Pregnant and Lactating mothers.

I would like to get this opportunity to express my profound gratitude and recognition of the work and partnership we had together for the last five months. Though the hardship working environment, you and your team worked hard day and night to get the people we are supporting receive our assistance on the right time... It has been a pleasure to work together and other future opportunity would be welcomed.

WFP Field supervisor writing about ADRA Partnership to Project Manager.





Project Manager Robert Ntaganda

Nursing certificate and Bachelors degree in Clinical Psychology

Working with ADRA Rwanda for the last 6 years



SCHOOL FEEDING PROJECT

The School Feeding Program, funded by the World Food Programme implemented in partnership with UNHCR

DATE OF OPERATION

February 2013 to December 2013.

GEOGRAPHICAL AREA

4 Refugee Camps

PROJECT GOAL

To improve quality of education in Rwandan community around refugee camps by increasing enrollment rates, retention rates, reducing absenteeism and improving food security at household.

PROJECT BUDGET

RWF 124,342,866

PROJECT SUMMARY

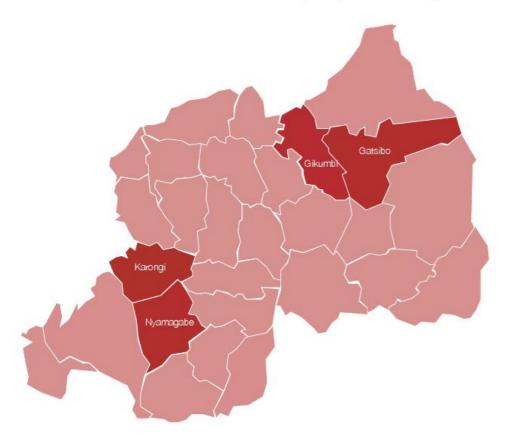
School feeding programs are targeted social safety that provides both educational and health benefits to the vulnerable children, thereby increasing enrollment rates, retention rate, reducing absenteeism, and improving food security at the household level. Additionally, school feeding programs are increasingly being viewed as a potential safety net and as a social support measure that helps keep children in school. Supporting school feeding programs and essentially linking access to both food and education for vulnerable refugee children living in highly food-insecure areas. It is estimated that more than 50% of refugee population at Gihembe, Nyabiheke, Kiziba and Kigeme camps are under the age of 18, where it is targeting all ongoing refugee students and national students were refugee students are integrated and this project is projecting to serve about 22657 students both refugees and nationals both primary and some nine years basic education. This project is supported by WFP and implemented by ADRA where each child is receiving one cup of porridge per school days. In order to achieve the overall object, the project constructed 4 additional kitchens at national schools and equipped with utensils. Like cooking pots, shelves, tables buckets and jugs.

TARGET BENEFICIARIES

24,687 students' refugees and Nationals in seven schools.

MAJOR ACHIEVEMENTS

- √ 24,687 students were fed for the last period where the enrollment of children was increased from 22,657 as targeted population to 24,686 children.
- 112 students who were dropped from school and now have managed to come back to school due to this program.





Project Coordinator

David Musonera

Bachelors in Education

Working with ADRA Rwanda for the last 4 years



SPONSORSHIP PROJECT

Sponsorship Program funded by private donors in different countries, Bimbo Aquilone and Reach Italia.

DATE OF OPERATION

January 2013 to December 2013.

GEOGRAPHICAL AREA

Nyarugenge, Ngoma and Gatsibo Districts

PROJECT GOAL

To improve the current and future wellbeing of orphans and vulnerable children in Rwanda through provision of primary and secondary education.

PROJECT BUDGET

USD 105,668

PROJECT SUMMARY

ADRA Rwanda has since 1996 implemented an Orphans and Vulnerable Children (OVC) Program thru various donations, individuals and foundations supporting vulnerable students and schools. ADRA Rwanda Sponsorship Program implements education programs in one hundred eleven schools. This program supported education at two levels with focus on primary and secondary.

TARGET BENEFICIARIES

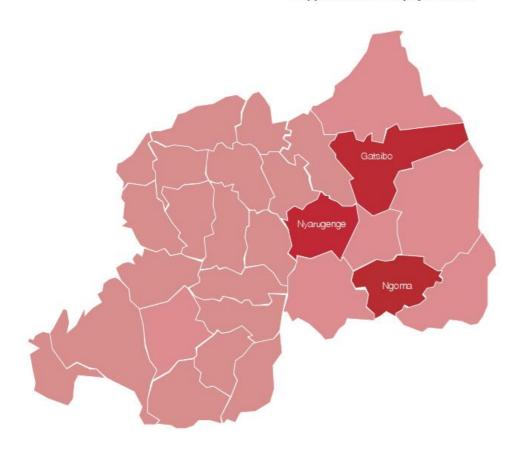
494 Orphans and other vulnerable

MAJOR ACHIEVEMENTS

√ 494 students received education support, uniforms, psychosocial

- support and care, health assistance thru medical insurance, hygienic materials
- 115 secondary students have been sensitized on trauma counseling and adolescence development.
- 127 students (53 girls and 74 boys) received goats and water tanks at Kiramuruzi.

Child sponsorship is a leading form of direct aid from a household to children in developing countries. A child sponsored has positive effects on family life outcomes, in addition to statistically significant impacts on years of schooling for primary, secondary, and tertiary school completion in the supported areas. Sponsored children exhibit significantly higher levels of self-esteem, aspirations, and self-expectations.





Project Manager Aurea Kagwesage

Bachelor in Social Science, undertaking Masters Degree in International Development



SUCCESS STORY

Young and Hopeful

Pictured on the left is Lydia Mukantwali, one of the OVC beneficiaries of TOT program in East central Rwanda field. She is a member of DUFATANYE Association. She had this to say, "Thanks to ADRA for this kind of program. I am confident that my future is bright. I am sure I am going to live out my life in full and no doubt my life experience is going to touch others who were like me. I am quite certain that I will continue with my education. I am now in high school and no doubt I will complete school with help of my IGA group and the TOT family".

Clockwise from the Top:

OVC Beneficiary in Gasabo District;

Pastors and wives after HIV training; TOT officers after meeting; TOT Coop members donating goat to poorer members.

TOT HIV UBAKA

Training of Trainers Awareness of HIV/ AIDS, funded by ADRA Sweden through ADRA Africa Regional Office in partnership with the SDA Church

DATE OF OPERATION

January 2013 to December 2015.

GEOGRAPHICAL AREA

Rwanda

PROJECT GOAL

Training of trainers for counselor preparation in Africa.

PROJECT BUDGET

USD 58,550

PROJECT SUMMARY

Train 60 TOTs, train 600 counselors, and offer counseling support to 41,320 beneficiaries nationwide. Offer IGA support to 31 cooperatives. Train 126 pastors and spouses. Train 62 leaders of cooperatives.

TARGET BENEFICIARIES

60 trainers and 2,345 Counselors, 41,320 received counseling.

MAJOR ACHIEVEMENTS

- √ 60 TOT have been maintained.
- √ 2,345 counselors are active.
- √ 31 cooperatives are active.
- √ 42 pastors and spouses have been trained.
- √ 41,320 beneficiaries were counseled last year.
- √ 62 cooperative leaders were trained last year.





Project Manager Reuben Muvunyi

Bachelor in Education, Masters Degree in International Development



UBUZIMA BWIZA II

Ubuzima Bwiza Project Phase II, funded by the Polish Aid in partnership with ADRA Poland

DATE OF OPERATION

April 2013 to December 2013.

GEOGRAPHICAL AREA

Kayonza District.

PROJECT GOAL

Contribute to Improved Hygiene and sanitation situation for PLWHA households in Kayonza District.

PROJECT BUDGET

USD 72,307

PROJECT SUMMARY

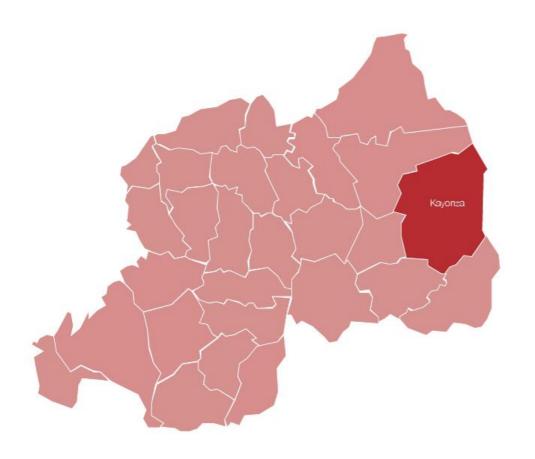
The proposed project geared towards contributing to the improvement of Hygiene and sanitation situation among PLWHA households to benefit women, men, and children in 530 households in Rukara, Gahini, Mwiri, Mukarange and Murundi sectors of Kayonza District. With the goal of contributing to Improved Hygiene and sanitation for PLWHA households in Kayonza District, the project was implemented over 9 months period and directly be contributing to the achievement of GoR Vision 2020 cross cutting issue no. 2 regarding the protection of environment, as well as MDGs 4 and 6, hence hinged on government priority areas.

TARGET BENEFICIARIES

530 households.

MAJOR ACHIEVEMENTS

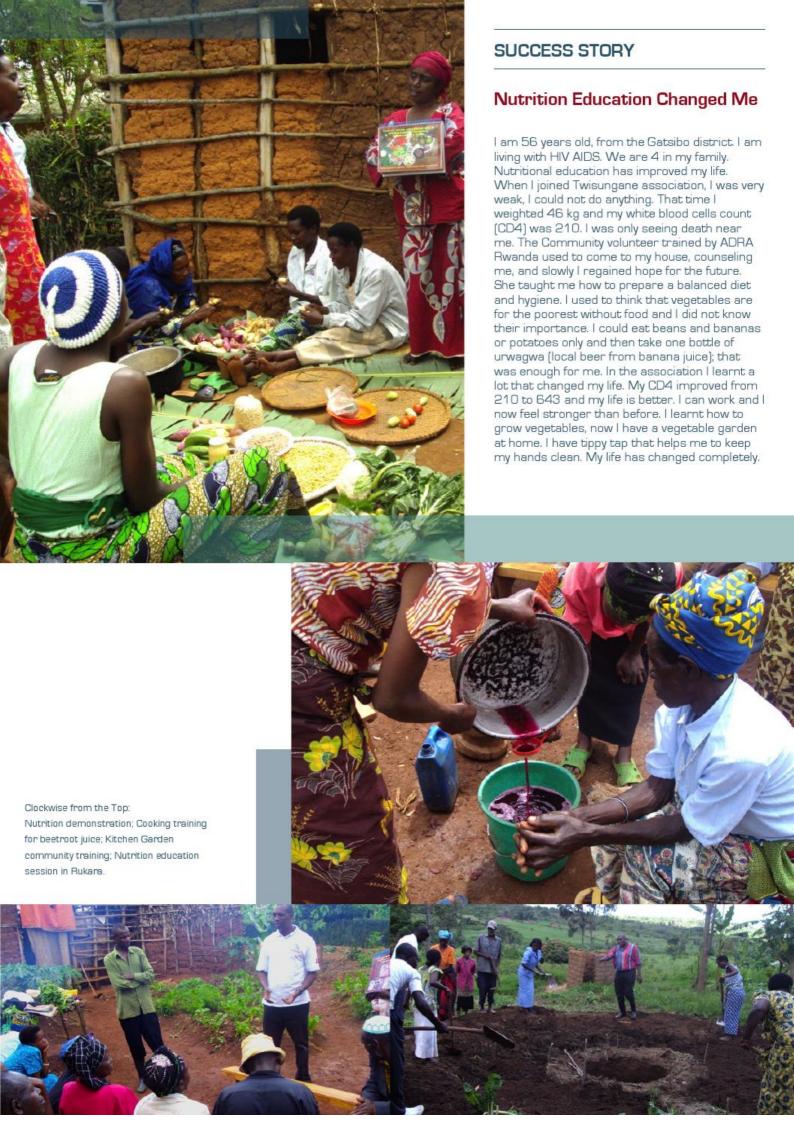
- √ 541 pit-latrines constructed.
- 11 latrines raised by the community's own means.
- ✓ Health committees were established and linked with health centers in each of the five sectors.





Project Manager Robert Ntaganda

Nursing certificate and Bachelors degree in Clinical Psychology



USAID IBYIRINGIRO PROJECT

The Ibyiringiro Project, funded by the United States Aid Agency in Partnership with World Vision and Catholic Relief Service

DATE OF OPERATION

August 2008 to May 2013.

GEOGRAPHICAL AREA

Gatsibo, Kayonza and Nyagatare Districts.

PROJECT GOAL

Ensure high quality, sustainable, comprehensive services are improved for People Living with HIV & AIDS and orphans and vulnerable children in Rwanda.

PROJECT BUDGET

USD 2.350.000

providing knowledge and skills that help to maintain their body strong. It provides training in nutrition (balanced diet), Kitchen garden, management of IGA, saving and internal lending communities (SILC). In addition the project built the capacity of PLHIV associations to become active cooperatives. It also supported some PLHIV cooperatives in their IGA to help them produce more in quality and quantity, It provided goats to the most vulnerable families; supported vocational training for out school OVC and provide scholastic materials to the in school OVC among others.

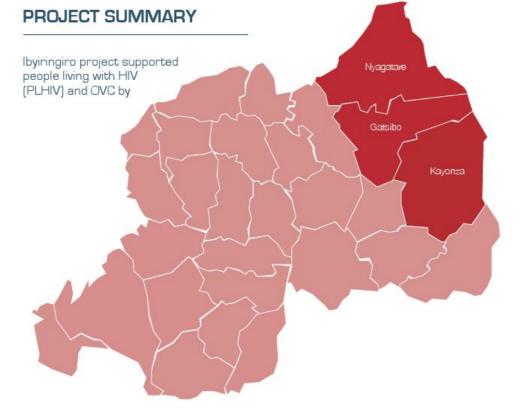
TARGET BENEFICIARIES

2.056 beneficiaries with HIV.

MAJOR ACHIEVEMENTS

√ The project contributed for the reduction of severe malnutrition rates from 4.9% in 2009 to 0.9 in

- 2011 and to 0.1% in 2013 as a result of nutrition education with supportive activities such as SILC.
- ✓ All 72 Ibyiringiro groups installed and maintained Farmer Field Schools (FFS) with between 25 to 30 members in each.
- Project supported and trained 1,200 OVC through psychosocial support, health insurance, counseling, and economic strengthening.
- ✓ As a result of the project, the number of clinically ill/bed ridden HIV positive beneficiaries reduced drastically from 1,782 in 2009 to only 309 in 2013.
- 45 cooperatives and associations were trained in bookkeeping, management of small business and financial records (F&M).
- √ The 180-committee members (88 women and 92 Men) trained as Tots trained their colleagues in their respective cooperatives and associations.





Project Manager
Vincent Okello

Masters in Administration, Masters in Public Health



Clockwise from the Top:
Rwandan young girl traditional dance;
Community based Association formed by
young beneficiaries showing banana
seedling; Project Manager addressing to
cooperative members; Visiting the
cooperative of banana producers in
Muhanga.



YOUTH FOR UNITY

Youth for Unity project funded by the People of Denmark through a partnership with ADRA Denmark

DATE OF OPERATION

April 2013 to December 2013.

GEOGRAPHICAL AREA

Muhanga and Kamonyi Districts.

PROJECT GOAL

Youth in Rwanda are active players in the economic development of their local communities and are dynamic participants in the ongoing reconciliation processes.

PROJECT BUDGET

USD159.670

PROJECT SUMMARY

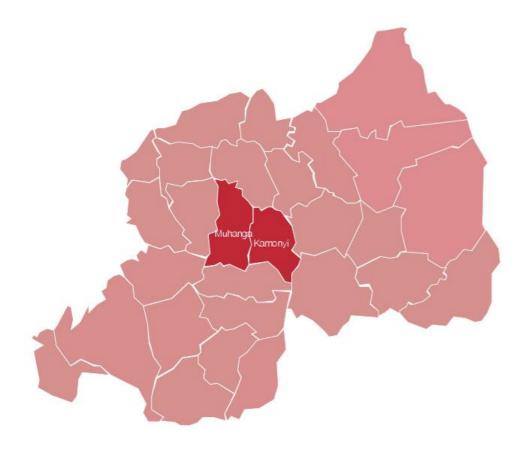
Youth for Unity Project phase two was a nine months project from April to December, 2013 and it operated in Southern Province, Kamonyi and Muhanga Districts. It covered 12 sectors where it worked with three youth groups in each selected sectors totaling 36 youth groups. The project was focusing its activities on the positive change of individuals through community development initiatives especially youth initiatives targeting economic empowerment. It promoted self-help associations and cooperatives, group dynamics, management, resource mobilization, bank savings and credit and entrepreneurship. In this regard, it played the role of linkage between the youth groups and local micro finance institutions (SACCO Umurenge). The project was targeting not only youth economic empowerment but also the ongoing unity and reconciliation process within groups and in their local communities as well.

TARGET BENEFICIARIES

935 youth, 437 females & 498 males.

MAJOR ACHIEVEMENTS

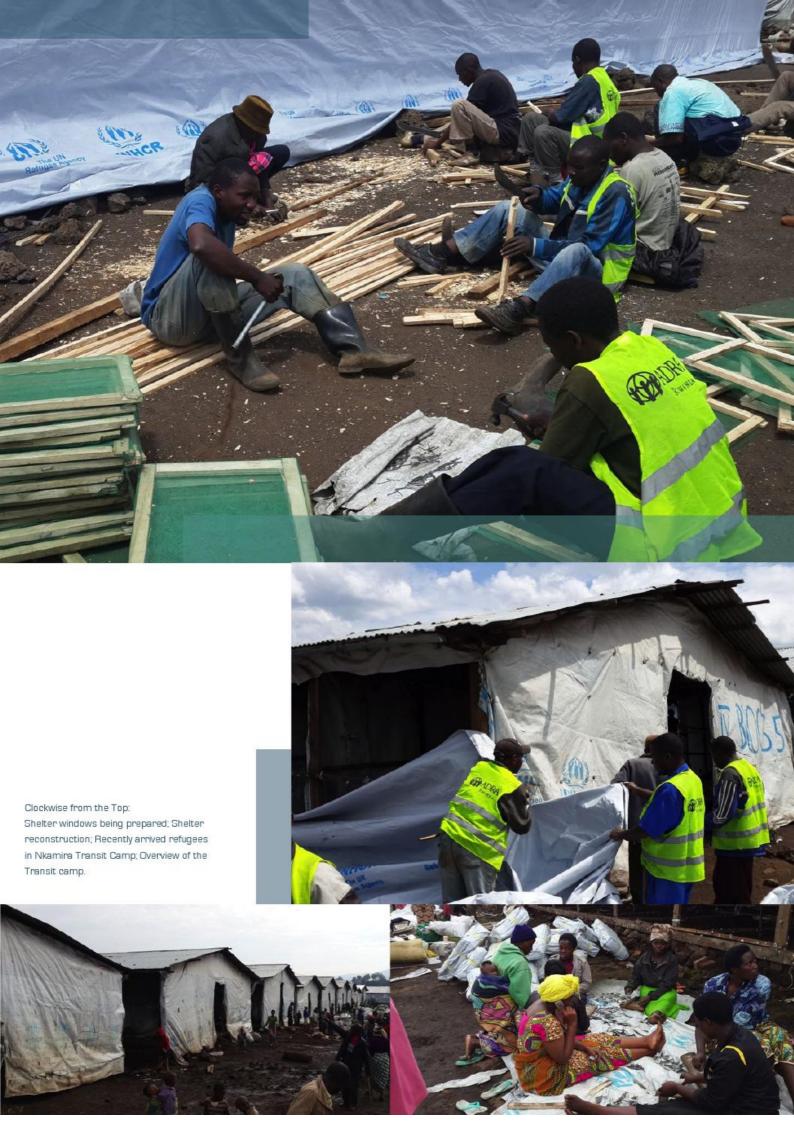
- √ Training of 251 Youth group members in entrepreneurship, cooperative management, profitable farming and peace and reconciliation.
- Conducted one Stakeholders and Partners Regional Conference for experience sharing on Economic Development for Sustainable Peace and Reconciliation.





Project Manager Ndahiro Osee

Bachelors Degree in Education



NKAMIRA CAMP EMERGENCY

Nkamira Refugee Camp Manitoba Emergency Response funded by the Manitoba International Council through partnership with ADRA Canada

DATE OF OPERATION

September 2013 to November 2013.

GEOGRAPHICAL AREA

Nkamira Transit Camp in Rubavu District

PROJECT GOAL

To ensure that there is improved sanitation by providing every household in the refugee transit camp at Nkamira with adequate access to refuse disposal. To ensure that standard shelters are provided to the refugees in the transit camp as they await their transfer to their final established camps.

PROJECT BUDGET

USD 20,000

PROJECT SUMMARY

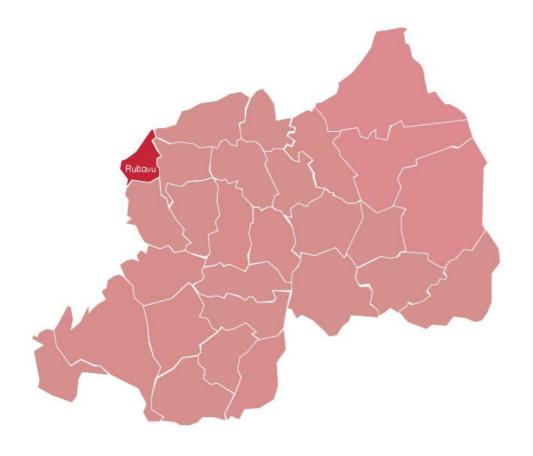
Since the 15th of November 2012, the situation in the Democratic Republic of Congo (DRC) prompted an incursion of thousands of refugees into Rwanda and Uganda, fleeing the intrinsic situation resulting in armed conflicts in the country. The majority of the refugees entering Rwanda were fleeing from areas suffering various attacks from the different militias and armed groups involved in the conflicts in the South and North Kivu provinces of DRC. The main causes for fleeing are reported by the population as to being targeted for maltreatment by various fighting groups. ADRA Provided shelter reconstruction, Hygiene training and Sanitation services.

TARGET BENEFICIARIES

10,994 - 58% are women and girls while 42% are men.

MAJOR ACHIEVEMENTS

- √ 43 shelter hangars were rehabilitated to provide enough space in accordance with Sphere standards whereby the refugees have a minimum floor area of 3.5m2 per person.
- √ 40 garbage bins to be used for garbage collection, and hired a local company to do garbage and waste removal three times a week for a period of three months.





Project Manager Ngamije Amani

Bachelors in Administration and Masters in International Development Administration



MANAGEMENT CAPACITY

Organizational Chart for Governability and Higher Management Structure and Historic Comparison of managed funds



Administrative Structure

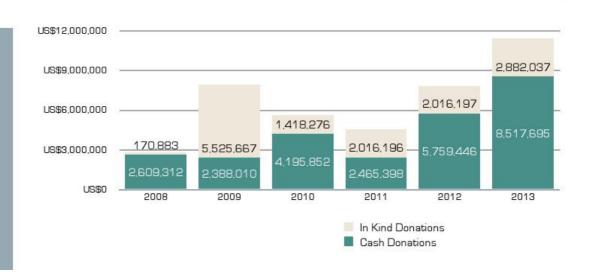
ADRA Rwanda Board of Directors is responsible for the governability of the Agency in Rwanda.

The Country Director is the Chief Executive Officer answering directly to the Board. He is supported by the Finance Director, in charge of the regulations and proper management of funds, and the Planning and Programs Director responsible for the operational aspect and project implementations of the agency in Rwanda.

Historic Comparison

Comparison of total managed funds since 2008, showing In-Kind Donations and Cash Donations.

TOTAL MANAGED FUNDS IN 2013: USD 11,399,732





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BOARD OF DIRECTORS AND HIGHER MANAGEMENT

List of Members of the Board of Directors and Listing of the Directors of the Adventist Development and Relief Agency in Rwanda

DR. HESRON BIYLINGIRO

President RUM
Chairman of the Board

PR. JEFFERSON KERN

ADRA Rwanda Country Director Secretary of the Board

PR. ISSACAR NTAKIRUTIMANA

Executive Secretary Rwanda Union Mission

MR. ABEL HABIYAMBERE

Treasurer President Rwanda Union Mission

PR. ABIDAN RUHONGEKA

President South Rwanda Association

PR. GERALD KARASIRA

President North Rwanda Association

MDM. JULIANNE KAYONGA

Executive Director Starbucks Rwanda

DR. DANIEL NGAMIJE

Fund Manager Global Fund

MR. DAVID RURANGIRWA

Education Specialist USAid

MR. PETER NKUBARA

Private Entrepreneur

MR. GERALD ZIRIMWABAGABO

Private Entrepreneur

Higher Management



JEFFERSON KERN

Country Director



BENJAMIN HABINSHUTI

Finance Director



ANA ALBURQUEQUE

Planning & Programs Director

DONORS AND PARTNERS

Relation of donors and partners of the Adventist Development and Relief Agency in Rwanda for the activities of 2013

ADRA BULGARIA

ADRA Network partner, supports the EADEA Project in partnership with Südwind and ENIF.

ADRA CANADA

ADRA Network partner, supports the LEAF Project and Returnees Emergency Response.

ADRA DENMARK

ADRA Network partner, supports the ASC Program and Youth for Unity project.

ADRA INTERNATIONAL

ADRA Network Headquarters, supports the Ibyiringiro project and the Gift in Kind actions.

ADRA POLAND

ADRA Network partner, supports the Ubuzima Bwiza project in partnership with the Christian Charity Service.

ADRA UNITED KINGDOM

ADRA Network partner, supports the Rwandan Eastern Province Woman Literacy Project.

BIMBO AQUILONE

Donor Partnership supporting the activities of ADRA Sponsorship Project in Rwanda.

DANIDA

Donor Partnership through ADRA Denmark, funds the Action for Social Change Program.

DFATD

Donor Partnership through ADRA Canada, funds the Learning Environmental Adaptations Program.

EKN

The Embassy of the Kingdom of Netherlands. Donor Partnership through UNICEF, funds the EKN Project.

EUROPEAID

Donor Partnership through ADRA Bulgaria, funds the EADEA Project with Südwind and ENIF.

GLOBAL FUND

Donor Partnership through Rwandan Ministry of Health, funds the activities of the Global Fund HIV Project.

GOR

Government of Rwanda, All programatic actions of ADRA are developed in coordination with the GOR priorities.

POLISH AID

Donor Partnership through ADRA Poland, funds the Ubizima Bwiza II project.

TOMS SHOES

Donor Partnership through ADRA International, allows the Gift In Kind shoes distribution.

UKAID

Donor Partnership through ADRA United Kingdom, funds the REPWL Project and Innovation for Education.

UNICEF

Donor Partnership, funds the ECD Construction of Model Infrastructure in Rwanda

UNHCR

ADRA is an Implementing Partner of UNHCR for the Sectors of Education and Logistics & Supply Management.

USAID

Donor Partnership through ADRA International, funded the Ibyringiro Project.

WFP

ADRA is an Implementing Partner of WFP for the School Feeding Project in the Refugee Camps.

WORLD VISION

Donor Partnership, provided supplemental feeding for the Rwandan Forced Returnees response.

Cash and Cash equivalents

Assets

FINANCIAL STATEMENT

Adventist Development and Relief Agency Rwanda - Administration Finance details and consolidated Balance Sheet

2013

229,069.29

2012

128,754.63

Other receivables	24,251.04	39,646.19
Prepaid expenses	1,790.46	1,492.79
Furniture and equipment, net of accumulated depreciation	262,911.65	301,289.82
Agency funds	107,129.49	27,350.54
Contributions receivable long-term	12,439.21	0.00
TOTAL ASSETS	USD 637,591.14	USD 498,533.97
Liabilities	2013	2012
Accounts payable	USD 17,866.54	USD 108,817.22
Amount due to affiliates	30,713.80	46,322.74
Amount due to Others	19,331.74	14,673.16
Agency funs	26,178.76	15,914.30
TOTAL LIABILITIES	94,090.84	185,727.42
Net Assets		
Unallocated Funds	237,728.42	-8,829.68
Allocated Funds	19,346.45	20,346.41
Net Invested in Plant	286,425.43	301,289.82
TOTAL NET ASSETS	543,500.30	312,806.55
TOTAL LIABILITIES AND NET ASSETS	USD 637,591.14	USD 498,533.97



35 YEARS IN RWANDA

In 2013 ADRA commemorated 35 years of presence in Rwanda, since the establishment of SAWS in the country in 1978.





Clockwise from the Top:

First Rwanda Director, Wally Amundson; Carl Wilkens, ADRA Director who stayed in the country during the 1994 Genocide; ADRA Africa Regional Office Representative Zivayi Nengomasha; 35 Years Commemoration logo; ADRA Burundi Elizabeth Santa Cruz; ADRA DK Lehnart Falk and ADRA UK Bert Smit and ADRA Uganda Thore Karlsson; Jonathan Duffy, ADRA International President and ADRA Rwanda Country Director addressing the staff.



ADRA
Transforming Lives
in Rwanda for

35
YEARS

