



2014

Annual Report





Statements

Identity

The Adventist Development and Relief Agency is a global humanitarian organization of the Seventh-day Adventist Church that demonstrates God's love and compassion.

Mission

ADRA works with people in poverty and distress to create just and positive change through empowering partnerships and responsible action.

Vision

ADRA is a strong social responsibility player of the local Seventh Day Adventist Church that voices out for the voiceless and implements projects in an efficient and effective manner to the satisfaction of stakeholders that guarantees stable, sustainable and diversified funding. ADRA is a stable and strong organization that brings about a holistic change.

ADRA Rwanda Values

Respect

"ADRA Rwanda's staff values the institutional norms and beliefs, different opinions and cultural diversity."

Integrity

"The action of ADRA Rwanda staff are coherent with the organizational principles and reflect trust in their day-to-day work."

Compassion

"We listen actively, talk kindly and demonstrate empathy, whenever interacting with others, with actions aimed at relieving pain and suffering."

Honesty

"ADRA Rwanda staff is self-motivated in being responsible, truthful, accountable and professional, providing quality service."



Chairman of the Board

Rwanda Union is blessed to have ADRA RWANDA on its territory. ADRA RWANDA has been closely operating with the Government of Rwanda to boost the welfare of Rwandese population for now more than 35 years.

In a particular way, the Seventh-day Adventist Church in Rwanda is so much blessed on how God has been leading His Work through ADRA – RWANDA. With ADRA, the fulfillment of the Seventh-day Adventist's mission as for outreaching needy people without any discrimination based on gender, age, religion, region, etc, is visible across Rwanda.

In addition to the spreading of the Gospel, ADRA-RWANDA has been demonstrating how compassionate and sympathetic the Seventh-day Adventist Church is towards God's people daily needs targeting mental, physical and social economic welfare. In short, ADRA RWANDA has been closely cooperating with Rwanda on vital areas that give room to the recognition of the Seventh-day Church mission on the one hand, and, on the other, the enhancement of Rwanda Government initiatives targeting the population well off.

The outreach mission of ADRA RWANDA that hinge on education, health, food security, economic empowerment and relief as well as disaster management is a full length mirror that displays activities backing evangelism on a pattern of our Savior, Jesus Christ.

May the Almighty Lord bless ADRA Rwanda Management and staff as they embark on hastening the soon coming of Jesus Christ.

Pastor Hesron Byilingiro
Chairman of the Board
President- Rwanda Union Mission of the Seventh Day Adventist Church



Country Director



ADRA Rwanda with the support of the government of Rwanda and stakeholders around the world reached 260,383 women, children, people with disabilities, men and elderly people in 2014

A quick view of the projects portrays how education, health, food security, nutrition, economic development, emergency and advocacy bring development to each district where ADRA is present in Rwanda.

I would like to remark that each women and man who presently is an employee of ADRA Rwanda is a community development facilitator. This report is the product of ADRA Rwanda employee's efforts, whereby their innovative, creative and community skills facilitate the development process.

EGW in her book "Education" page 57 said " The greatest want of the world is the want of men and women—men & women who will not be bought or sold, men & women who in their inmost souls are true and honest, men & women whose conscience is as true to duty as

the needle to the pole, men & women who will stand for the right though the heavens fall." This is the focus of ADRA Rwanda team.

ADRA Rwanda has a team (women and men) that identifies the needs with the community, work with and for the community development and learn from the good practices and advocate for the most vulnerable.

The present report shows the 2014 projects and programs, my desire is that ADRA Rwanda continues collaborating with the Government of Rwanda and its population to develop and achieve the welfare of its citizen one life at a time.

ADRA Rwanda recognises and thanks Pastor Jefferson Kern for his excellent work as a Country Director from January 2010 to November 2014.

Ana Albuquerque
ADRA Rwanda
Acting Country Director



2014



260,383
Beneficiaries



12
Projects



11
Offices



193
Workers



30
Districts



Our Work

	Education	Health	Food Security	Economic Empowerment	Relief & Disaster Management
Action for Social Change Programme (ASC)	●	●	●	●	
Innovation for Education IEPACT	●				
EKN-Nutrition Program		●	●	●	
Food storage & warehouse management in Refugees camps					●
DAFI Sponsorship Program- Tertiary Education	●				
Inclusive Refugee Education Management: School Feeding Programme	●				●
Inclusive Refugee Education Management Program-IREMP	●				
Sponsorship program	●				●
TOT HIV UBAKA		●			
Construction of Pre-Primary facilities	●				●
A RWANDA - CFGB "Kuraneza" PROJECT		●			
GF SSF HIV		●			



Legend

1. Action for Social Change Programme (ASC)
2. Innovation for Education IEPACT
3. EKN-Nutrition Program
4. Food storage & warehouse management
5. DAFI Sponsorship Program- Tertiary Education
6. Inclusive Refugee Education Management:
7. IREMP
8. Sponsorship program
9. TOT HIV UBAKA
10. Construction of Pre-Primary facilities
11. A RWANDA - CFGB "Kuraneza" PROJECT"
12. GF SSF HIV



Action for Social Change Program-ASC

Funded by DANIDA

Date of Operation

January 2014 to December 2014

Geographical Area

Eastern Province: FIVE sectors in Karongi District and THREE sectors Nyamasheke District.
Eastern Province: FIVE sectors in Nyagatare District.
Southern Province: SIX sectors in Muhanga District and SIX sectors in Kamonyi District.

Program Goal

To strengthen Civil Society Actors (CSAs) in the form of Community Based Organizations and Cooperatives to become strong civil society organizations.

Major strategies

- Community discussion: allows rights holders, relevant stakeholders and duty bearers to discuss openly and brainstorm possible solutions for the rights holders' challenges.
- Rewarding performing CBGs: a strategic service delivery approach that encourages a spirit of competition among CBGs and, consequently, improves performance of all CBGs.
- Networking: allows CBGs working in the same geographical area to share experiences strengthen and raise their voice in order to advocate for themselves.

Program Summary

The Action for Social Change Program aims to strengthen Civil Society Actors (CSAs) in the form of Community Based Organizations and Cooperatives to become strong civil society organizations. ASC works in three main sectors including Education, Livelihood and Food Security and HIV/AIDS. ASC uses the Communication for Social Change (CFSC) approach through strategies of capacity building, advocacy and strategic service delivery.

Target Beneficiaries

700 Community Based Groups and cooperatives in the areas of operation.

Program Budget

USD 1,352,610



The Program reaches 12,798 women and 14,073 men.

Major Achievements

- ▶ A total of 6 community dialogue sessions were conducted on Cooperative registration and management (in Ruganda, Gihombo, Kilimbi and Twumba sectors), Bee keeping and use of pesticides, and on banana disease.
- ▶ 24 CBGs in Ruganda sector were mobilized the community to attend community discussions where duty bearers on cooperative registration and management were invited.
- ▶ 25 CBGs that identified challenges related to their activities and come up with the action plan of solving them. For example Indatwa one of the groups, made a plan for mobilizing the community about how to get variety of banana that gives the good production since the one they were growing was no longer productive.
- ▶ 44 radio programmes were produced and aired and 9 radio live programmes held on pertinent issues including advocacy issues.
- ▶ 300 adult learners gained reading, writing and numeracy skills and were given certificates.



● Areas of operation



Success story

Right to Education through Radio...

Musongati Primary school in Karongi district, Western Province, has about 700 pupils. The school was built in 1947. Most facilities such as classrooms, latrines, and desks, were very old. Both students and teachers were always worried that the classrooms would fall on them. Due to this situation, absenteeism was high especially during the rainy season. Consequently, pupils were performing poorly. The situation remained precarious despite the district contracting a construction company to renovate the school. The contractor abandoned the project.

The school's Parent Teacher Association (PTA) presented this issue to sector leaders through meetings and to the district authorities through letters. The duty bearers made promises to rectify the problem but nothing happened despite a few reminders from the PTA. At some point, the PTA was discouraged and they decided to give up. During one of the training sessions that ASC/ADRA Rwanda organized, PTA participants were 'taught' that children have right to education and that it is the PTA's responsibility to ensure that children study well in a safe learning environment. They were also taught different ways of doing advocacy including radio programmes.

The Musongati Primary School PTA later decided to speak out about their problem through ADRA Rwanda's radio programmes. The district reacted by sending a team to look into the matter. As a result, the Ministry of Education through Karongi district contracted a new company to finish the work. Teachers now feel motivated and proud as the teaching environment got better. Students too are happy and unafraid that their classrooms or toilets would collapse.

Clockwise from the top: Some of Musongati classrooms that were very old—students and teachers feared it would fall on them; the new classrooms that were completed after a long way of advocacy.



Patrick Mphaka

Project Manager
Communication Specialist,
MBA and undertaking Doctor
in Business Administration

Inclusive Education

Inclusive Education Partnership Awareness raising
Consultation and Training-IEPACT funded by DFID

Date of Operation

January 2014 to December 2014

Geographical Area

Rutsiro district, Karongi district,
Nyamasheke district, Rusizi district
in Western Province.

Program Goal

The project aimed at promoting effective teaching and learning by strengthening capacity of TTCs, providing skills and tools needed to promote inclusive education in 40 Pilot primary schools.

Major strategies

- Strengthening the capacity of the TTCs in inclusive education principles.
- Equipping pre-service and in-service teachers in targeted institutions in special needs education.
- Increasing advocacy in special needs education among stakeholders at community, sector and district level.

Target Beneficiaries

16 TTC specialist tutors, 80 in-service teachers, 2048 Pre-service teachers, 40 Peer tutors trained 40 Head teachers, 16 Sector Education officers, 1462 CwDs enrolled
312 children who received assistive devices, 600 parents, 40 PTA members and 600 Community Education Volunteers.

Program Summary

The project aimed at promoting effective teaching and learning by strengthening capacity of TTCs, providing skills and tools needed to promote inclusive education in 40 Pilot primary schools. Use of appropriate technology in education to provide cost-effective training in IE methodology at school level was also done. The project also promoted accountability and empowerment through the organization of advocacy for IE among stakeholders from District to community level.

Program Budget

USD 306,069

Major Achievements

- **16 tutors trained by UR/CoE, transferred knowledge to peers, pre-service and in-service teachers.**
- **Enrolment of CwDs increased in targeted schools and retained.**
- **Teachers benefitting from IE trainings positively changed mindset and adopted inclusive pedagogical principles.**
- **Parents positively changed mindset on inclusive education and inclusive clubs were formed in pilot schools.**





From the top: Sign language Alphabet; The ADRA Rwanda Planning and Programs Director Ana Alburquerque with children with disabilities ; The IEPACT project Manager talking to a child with disability during sensitization campaign on fighting stigma against them



Ivan Niyiguha
Project Manager
Special Needs Education Specialist.
Undertaking Masters Degree in
Education. (Curriculum Development),

Nutrition Project

Accelerating stunting reduction amongst under-two children in Rwanda-EKN funded by the Embassy of the Kingdom of the Netherlands through UNICEF

Date of Operation

January 2014 to December 2014

Geographical Area

Eastern Province: 14 sectors, 69 cells and 602 villages in Gatsibo District;
Southern Province: 12 sectors, 59 cell, and 317 villages in Kamonyi District

Program Goal

The overall goal of this programme is to contribute to national objective of reducing stunting rates of under-five children in Rwanda from 44% in 2010 to 24.5% by 2018, As stated in the into 2013–2018 health sector strategic plan.

Major strategies

- PD/Hearth(Positive Deviance): Conducted at villages to rehabilitate children malnutrition cases, ADRA-EKN Nutrition project organizes session of 12 days to rehabilitate those children using local food.
- SILC groups: ADRA-EKN nutrition project promote saving and Internal lending Community groups with targeted beneficiaries inclusive (lactating and pregnant women) to empower them and have access to nutritious foods that aren't available in their fields.
- Permaculture: ADRA-EKN nutrition project transfer new kitchen garden techniques for permanent vegetables production to its beneficiaries as to have access to vegetables throughout the year.

Project Budget

USD 707,787

Program Summary

The overall goal of this programme is to contribute to national objective of reducing stunting rates of under-five children in Rwanda from 44% in 2010 to 24.5% by 2018, As stated in the into 2013 – 2018 health sector strategic plan. (HSSP III), by reducing stunting rates by 7% every year, Specifically, this project:

- i. Build the capacity of districts to coordinate and monitor scaling-up of Multisectoral community-based nutrition-specific and nutrition-sensitive interventions in targeted districts;
- ii. Build the capacity of key service providers to prevent, identify and manage under-nutrition among children under-five and pregnant and lactating women;
- iii. Support social and behavior change activities at community level for improved maternal and child feeding practices in targeted districts;
- iv. Improve food security and resilience of vulnerable targeted households with children under two and pregnant and lactating women in targeted districts

Target Beneficiaries

Eastern Province: 14 sectors, 69 cells and 602 villages in Gatsibo District;
Southern Province: 12 sectors, 59 cells, and 317 village in Kamonyi District.

Major Achievements

- ▶ **Training of community Health workers on kitchen garden , 8823 people have kitchen gardens at HHs level),**
- ▶ **Establishments of SILC groups (284SILC groups, with 8633 members**
- ▶ **1315 live stocks distributed to poor beneficiaries**
- ▶ **28,890 fruit trees were distributed and 226.5kgs of vegetable seeds distributed**
- ▶ **5,355kgs of fortified seeds were distributed to be multiplied (soya beans and beans)**
- ▶ **9,761 beneficiaries were enrolled in growth monitoring sessions.**
- ▶ **Distribution of PD/Hearth equipment to 78 sites of growth monitoring**
- ▶ **920 height boards,479 scale balance were distributed**
- ▶ **Mobilization on 1000days**





Success story

Rehabilitation of malnourished children

Clockwise from the top: A kitchen garden for balancing diet for malnourished children; Adela Mukamuligo, 70 takes care of her grandson aged 18 months; the Ag. Country Director holding a malnourished child in Kayonza District.

Mukamuligo Adela, an old women of 70 years old takes care of her grandson of 18 months old. This family lives in Kiburara cell, Rwimbogo sector in Gatsibo District.

On 1st May 2014, EKN nutrition project conducted an assessment to integrate malnourished Children into PD Hearth session for rehabilitation. PD Hearth (positive deviance) is about rehabilitating moderately malnourished children, one of the Community Based Nutrition Programs (CBNPs)

After being identified as severely malnourished (Francois Nshimiyimana), with 5kgs at 10 month old, he grandmother was advised to take the child to the nearest Health Facility for rehabilitation. Adela responded that God will cure the grandson from home. She added that a community health worker had also told her the same but she could do nothing. "I stay alone here with this grandson of mine, how do I go to stay in Rugarama Health facility leaving no one behind? I will try and attend from here since it's near me" she said.

At the beginning of the PD Hearth session Nshimiyimana, was severely underweight, had no appetite and couldn't stand by himself. Nshimiyimana was integrated to the PD health session with strict supervision conducted by ADRA EKN nutrition project staff and the community health workers in the community and managed to attend the whole session (12 days). Nshimiyimana was de-wormed with *Mebendazole* tablets at the beginning of the session and had tremendous improvement for the few days. Nshimiyimana increased his appetite and at the end of the session he had gained 500g on his weight. Mukamuligo said "I told you, whenever ADRA comes in the community we expect a change. Thanks for the programme. She added.

Mukamuligo changed her mindset and continued to take care of her grandson and he is now 18moths old with 8.6 kilos. He is now in green on weight/age measurements just only after eight months.



Robert Ntaganda
Project Manager
Nursing Certificate and Bachelors Degree
in Clinical Psychology, 1st year MBA student

Food Storage & Warehouse Management

Food storage and warehouse management in the refugee camps funded by WFP

Date of Operation

January 2014 to December 2014

Geographical Area

Gisagara, Nyamagabe, Gastibo, Karongi, Rubavu and Rusizi Districts.

Program Goal

The project major objective was to timely and safely make it easy for the refugees to access assistance food as planned by WFP without deviation and zero tolerance to losses due to poor handling and storage.

Major strategies

Ensuring accountability and timely reporting of in ward and out ward food stock movements

-Ensuring cleanliness, pest control mechanisms and security for both distributed and un distributed foodstuffs.

Program Summary

ADRA Rwanda in partnership with WFP implemented a landside transport, storage and handling project. This included activities covering Warehouse management, food storage and safety assurance plus food distribution to the refugees in camps and transit centers.

The project management trained staff in warehouse management and food handling skills to ensure that the set objectives are achieved and this enhanced effective and quality warehouse and food handling service at the camps of Kiziba, Nyabiheke, Mugombwa, Kigeme and Gihembe and two transit centers of Nkamira and Nyagatare in Rubavu and Rusizi respectively.

The project major objective was to timely and safely make it easy for the refugees to access assistance food as planned by WFP without deviation and zero tolerance to losses due to poor handling and storage.

Target Beneficiaries

A total of 73,155 women and men, girls and boys were reached.

Major Achievements

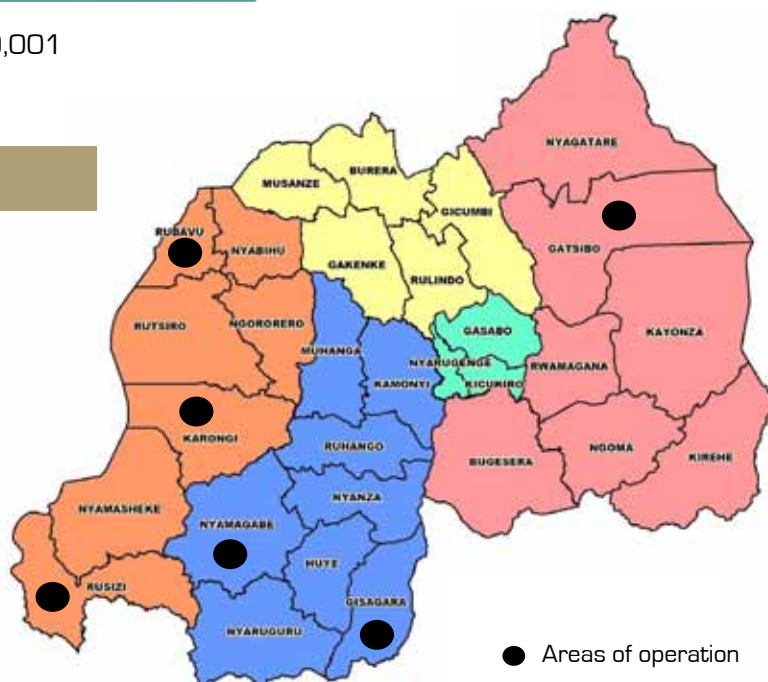
- Improved Food storage handling and timely distribution to the refugees in camps
- Ensured good maintenance of Warehouses and Food commodities handled under good and quality standards required by WFP.
- Ensured necessary Coordination, Monitoring and Evaluation to meet the project objectives.



The project benefited 19,842 Women, 12,979 Men; 20,514 Girls (0-18), 19,820 Boys (0-18)

Project Budget

USD 119,001



● Areas of operation



Clockwise from the top:
Staff discussing food storage status in the warehouse; Inside the warehouse; Food distribution; Checking the status of food before distribution



David Muyambi Kato
Project Manager
B.Com, Procurement and logistics, Dip.
Purchasing and supply management, Supply
Chain management specialist, MA.
International development.

Sponsorship Program-Tertiary Education-DAFI project funded by UNHCR

Date of Operation

January 2014 to December 2014

Geographical Area

DAFI Scholarship program operates and supports refugee students in tertiary education from four camps and Kigali urban in Rwanda. These camps are located as follows: Gihembe camp (Gicumbi District, Kageyo sector) Nyabiheke camp (Gatsibo District, Gatsibo sector) Kiziba camp (Karongi District, Rwankuba sector) Kigeme camp (Nyamagabe District, Gasaka sector) And Refugees living in Kigali urban.

Program Goal

The main aim of the DAFI program is to contribute to human resources development as part of a global UNHCR strategy of promoting self-reliance and durable solutions for refugees. Refugees with higher education qualifications are more likely to attain self-reliance.

Major strategies

During the selection process, all involved actors have to make efforts to reach the gender parity (to reach a target of 50% female and 50% male).

Cultivate and sustain good relationships with Universities where refugees do attend by organizing monthly visits and meetings with universities management and the students with the view of assessing student's performance and discussing on their welfare.

Program Summary

The main aim of the DAFI program is to contribute to human resources development as part of a global UNHCR strategy of promoting self-reliance and durable solutions for refugees. Refugees with higher education qualifications are more likely to attain self-reliance.

ADRA Rwanda in partnership with UNHCR is supporting 77 students from Nyabiheke, Gihembe, Kigeme and Kiziba refugee camps as well as Kigali Urban area to undertake their studies in Tertiary education. Out of the 77 on-going students, 73 are undergraduates students, the remaining 4 are post-graduate students (masters).

Target Beneficiaries

41 women and 36 men, 77 in total.

Program Budget

USD 89,870

Major Achievements

► In 2014, ADRA Rwanda in partnership with UNHCR offered higher education scholarships to 77 students. The scholarship includes mainly tuition fees, living allowance (housing, food and subsistence), internship fees, medical cost and dissertation fees. Psychosocial support was provided to 3 students.

► With regards to academic attendance and performance, the project noted from the records a high level of academic attendance and performance. The current attendance rate is 89.5 %, and the performance rate was 81%



A total of 41 women and 36 men benefited directly from the project.



- Areas of operation



Success story

Got educated in Rwanda, supports relatives

My name is Benjamin Nzabarinda, 27. I am from Gihembe Refugee Camp, located in Gicumbi District, Northern Rwanda. I am a Congolese refugee from North Kivu. When I completed my secondary education in 2007 from Rwesero Petit, I was hopeless about my future. In Rwanda as in many other developing countries, unemployment is a very overwhelming problem and as secondary school certificate holder I could not easily find a job to sustain myself and support my family. When ADRA Rwanda's DAFI project—scholarship program—tertiary education funded by UNHCR selected me to go to university I felt I was saved. Four years at university left me with knowledge to cope with the everyday life for me and my family.

After completing university I felt confident to knock at any door applying for a job. One month just after submission of my dissertation I got a paid internship in ADECOR, an organization for defence of consumer rights in Rwanda. Later on I got a job in ATCR – Accurate Translation Company for Rwanda. I was so happy to have such a job. I am so excited and very proud to work with my community where I serve as a cultural orientation staff for Resettlement Support Centre (RSC) Africa, an American organization that works in Gihembe camp, preparing approved refugees to resettle to the USA. Since I went to school I dreamed about getting a job that would allow me to serve and stay close to my fellow refugee community members.

I have been able to pay school fees for my two young sisters who completed their secondary school recently and one of them was admitted to university. All this is the fruit of DAFI project and their stakeholders/partners.

As a master's degree program student now, I am so excited that everything is running better and smoother than ever before. The ADRA Rwanda's DAFI project education focal point is very sensitive to the challenges that the students are facing and is very keen to hear, react and act whenever any problems that may affect studies arise. We appreciate that and we say again THANKS to ADRA Rwanda's DAFI project and UNHCR.

Finally, at the National University of Rwanda, I did Interpreting and Translation in the department of English. God willing, when I return to my home country, DR Congo I aspire to play a great role in the field of interpreting and translating as English speaking remain very low and yet it is needed.

I noticed that education is an everlasting heritage a wise man can inherit his offsprings.



From top: DAFI beneficiaries in a workshop; Benjamin Nzabarinda addressing his colleagues on importance of education



Stella Matutina Rutaboba
Project Manager
Bachelor Degree in Finance

School Feeding Program

Inclusive Refugee Education Management: School Feeding Programme funded by WFP

Date of Operation

January 2014 to December 2014

Geographical Area

ADRA Rwanda in Partnership with World Food Program implements food feeding program in five refugee camps in Rwanda (Kiziba in Karongi district, Gihembe Camp in Gicumbi District, Nyabiheke camp in Gatsibo District, Kigeme Camp in Nyamagabe District and Mugombwa Camp in Gisagara District).

Program Goal

To improve quality of education in Rwandan community around refugee camps by increasing enrollment rates, retention rates, reducing absenteeism and improving food security at household level.

Major strategies

Involvement of community leaders/groups such as PTA, School Feeding Committee and parents and close monitoring has have led to smooth implementation of the program

Program Budget

USD 175,018.00



The total number of 26776 beneficiaries included 12,435 girls and 13,471 boys.

Program Summary

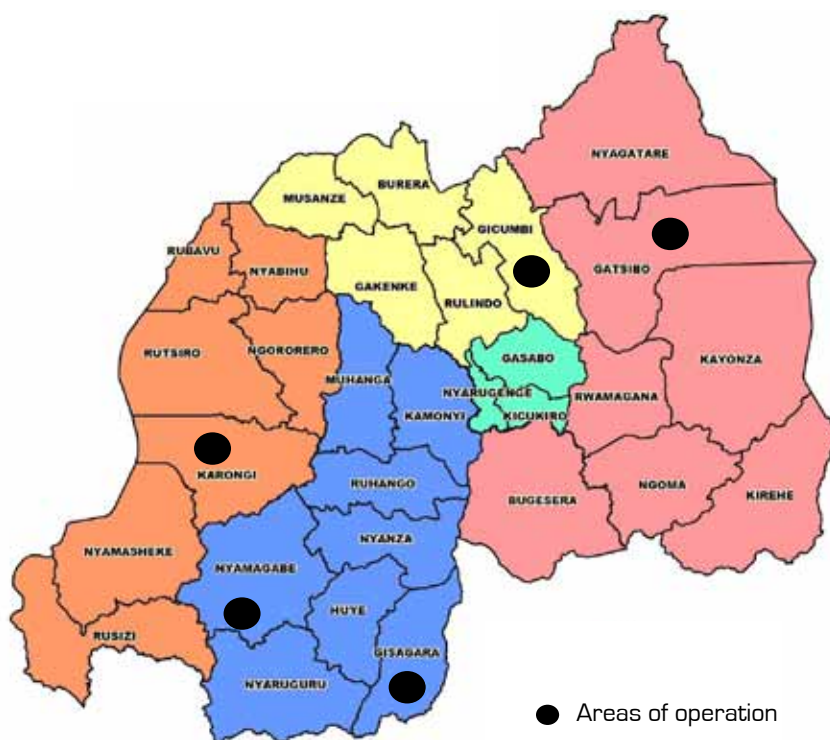
ADRA Rwanda in Partnership with World Food Program implemented food feeding program in five refugee camps in Rwanda with the aim of improving quality of education in Rwandan community around refugee camps by increasing enrollment rates, retention rates, reducing absenteeism and improving food security at household level. The commodities delivered are CBS and Sugar and each child is entitled to 120g and 15g per day respectively.

Target Beneficiaries

26776 beneficiaries including 25906 direct beneficiaries (12,435 girls and 13,471 boys).

Major Achievements

- The Project increased enrolment of children in schools significantly from 22,657 children as targeting both refugees and nationals to 25,906 children both refugees and nationals.
- The project constructed and equipped 3 kitchens Two in Mugombwa camp and one in Nyabiheke.
- The Project also managed to start school feeding program in Mugombwa as newly set camp



● Areas of operation



School feeding program scaled up to the 5th refugee camp

Clockwise from the top: Refugee primary student having porridge; ; receiving porridge to take home; A school child serving porridge to her colleagues; a kitchen where porridge is prepared.

Since 2013, ADRA Rwanda is implementing school feeding program in partnership with WFP in schools inside the camps and National schools that host refugee students from four Congolese refugee camps in Rwanda including Kiziba in western province Karongi District, Gihembe in northern province Gicumbi District, Nyabiheke in Eastern province Gatsibo District and Kigeme in southern province Nyamagabe District that supports 25,906 students in total (20 821 refugees students and 5,085 national students). In 2014, UNHCR in conjunction with Government of Rwanda has established a fifth camp in Gisagara District of Southern province called Mugombwa that accommodates more than 7000 refuge population. It's in this line that school feeding program scaled up and started school feeding activities to G.S Mugombwa on 8th September 2014 where we are supporting 3764 students in total (2,215 refugee students and 1.549 national students) with the aim of increasing enrolment rate, retention rate and participation of refugee children in schools and providing optimal access to education. The program has contributed to the enrolment from 3764 children (2215 refugees and 1549 nationals) to 3786 children (2219 refugees and 1567 nationals) and school attendance rate from 89% to 99% just for two months period.



David Musonera
Project Manager
Bachelor's degree in Environmental
Health Science

Inclusive Refugee Education Management

Program funded by UNHCR

Date of Operation

January 2014 to December 2014

Geographical Area

The project operated in Karongi District, Western Province, Gicumbi District in Northern Province, Nyamagabe and Gisagara Districts in Southern Province, Kicukiro, Nyarugenge and Gasabo Districts in Kigali.

Major strategies

The project in collaboration with other stakeholders especially UNHCR mobilized parents and children to the importance of education in order to increase the enrolment of refugee children and monitored children attendance, provided scholastic materials and school uniforms, psychosocial and child protection services, promoted school feeding program and advocated for recreational space to enhance the child friendly study environment.

Program Budget

USD 2,521,758.58

Program Goal

Provide optional access to education for school aged refugee children through increasing enrollment, improving retention and completion rates, and enhancing learning outcomes for refugee children in the refugee camps.

Program Summary

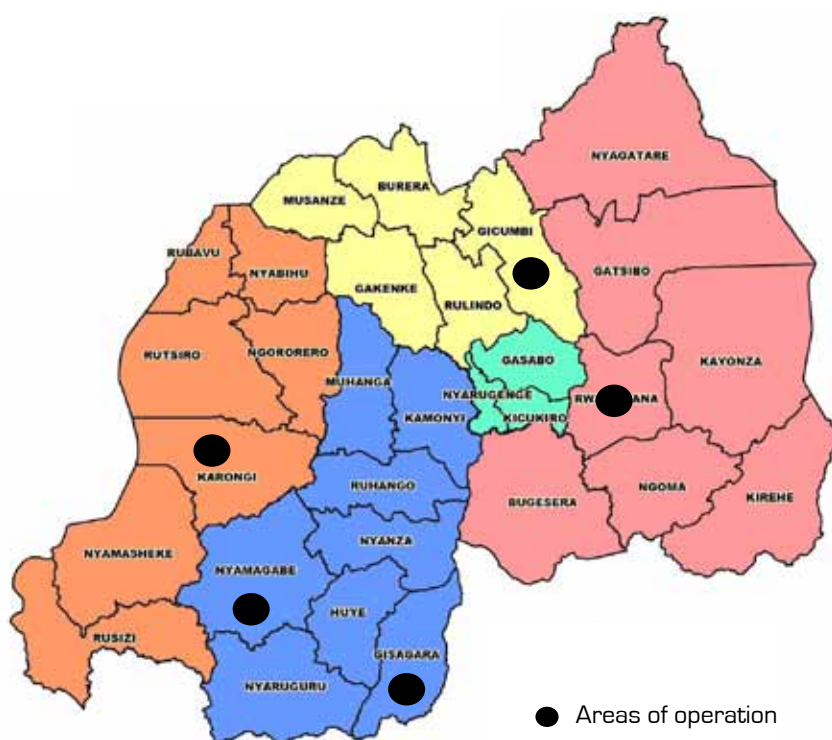
The UNHCR in partnership with ADRA Rwanda through IREMP provided quality education of 26,277 refugee children in Gihembe, Nyabiheke, Kiziba, Kigeme, Mugombwa and Kigali Urban.

Target Beneficiaries

26,669 beneficiaries.

Major Achievements

- The project supported **26,277** children with the provision of scholastic materials, school uniforms, psychosocial and child protection services.
- **371** refugee children benefited orientation program in Mugombwa camp.
- **146** cases of physical violence, sexual abuses, psychological abuse, children rebelling, children neglected and drug users have been identified and addressed.



● Areas of operation

Refugee Children's hope, stories and dreams

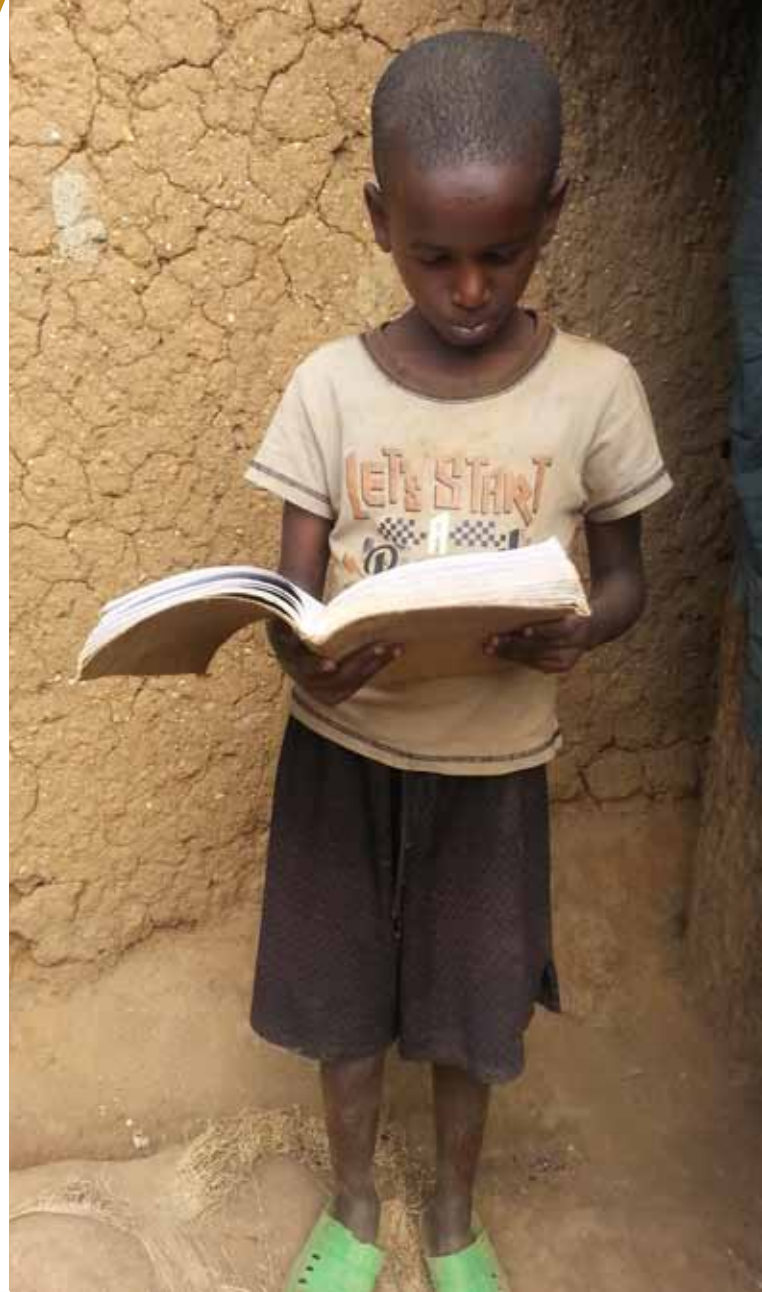
Claudine Ishimwe is 12, and she is in primary grade 6. Her family fled Congo because of war. It is now three years in Kigeme refugee camp. She still keeps memories of past. She remembers it was in the morning, when they were having porridge, then "we heard small big bombs shelling in mountains and was time to set off," she narrated.

"By the first night, we stayed in Kichanga where we slept in houses and the owners had also fled. We didn't have anything to eat. My parents went out and brought yams that we ate that night. Early in the morning we continued the journey and we reached Goma, a town on border with Rwanda. From Goma we were too many crossing the border. The UNHCR vehicles took us to Nkamira transit centre in Northern Rwanda where we stayed for one month and then we were brought in here in Kigeme refugee camp," she recalled.

Ishimwe says the most things she missed was her classmate and her clothes. It took her a year to join others in school because of anguish and fear. The good thing she loves now while in exile is to be in class with full security whereas she hates in being called a refugee. She loves French as a subject and she dreams to be a president in the future!

Theogene Karangwa is 10 years old. He is in Kigeme refugee camp since 2012. He studies in primary three (P3) and loves studying. He says that his family fled his home country of DRC because of conflicts and wars. "We were at home with my Mom and brothers then we heard gun's sounds and we saw our neighbors running away, then we immediately followed others up to Gisenyi (Rwanda) where we met UNHCR vehicle which took us in Nkamira transit centre. We stayed congested at Nkamira redundant without school and without any recreational activity. Later on we were relocated to a big camp of Kigeme with my mother and brothers. The most things that I was missing at home were schooling, milk and cows! The thing I love today in Rwanda is going to school.

I love Kinyarwanda as a subject but my favorite lesson is English. My hobby is studying and I hope and believe that he will be a medical doctor.



Samuel Ndayambaje

Project Manager
Diploma in Education, Bachelor
in Administration, Masters in
International Development

Sponsorship program

Funded by Reach Italia, Bimbo Acquilone, Gunther foundation, TOM'S SHOES and ADRA International

Date of Operation

January 2014 to December 2014

Geographical Area

Gatsibo district, Huye district and Nyarugenge district

Program Goal

Sponsorship Program provides education support, psychosocial support; health care and built capacity of the community. This project is geared towards supporting primary education especially the Nine-Year Basic where girls and boys are supported.

Major strategies

- Building & maintenance excellence equity and equality at school.
- Protect the school environment.
- Increasing advocacy in OVCs support in local institutions in all areas.

Program Summary

ADRA Rwanda has in its portfolios to support the vulnerable including children. These may be orphans of both or single parent (s) or from families that are very poor. Indeed there is a lot that has been done to support this category of people in various interventions that ADRA has been doing ever since 1996. Since 1996, Sponsorship Program provides education support, psychosocial support; health care and built capacity of the community. This project is geared towards supporting primary education especially the Nine-Year Basic where girls and boys are supported.

Target Beneficiaries

The program reached 474 orphans and vulnerable children; 138,831 pupils, 13905 beneficiaries in total.

Major Achievements

- **474 Vulnerable pupils from different families received scholastic materials ranging from uniforms, mattress, blankets, and bed sheet to books sets pencils among others.**
- **153 Vulnerable pupils were fed in Huye District and Gatsibo District.**
- **474 Medical insurance were provided to Orphans and vulnerable children and support service.**
- **The payment of school fees for OVCs in primary and secondary schools have been paid in 115 different schools for 747 OVCs.**
- **474 Orphans and vulnerable children received hygienic basic materiel ranging from soap, toothpaste, toothbrush, towel, sanitary pad and water tank**
- **50 Orphans and Vulnerable Children received goats at Kiramuruzi.**
- **One warehouse was constructed in Huye district.**
- **138.831 students received (shoes) a canvas, slip-on (no laces or Velcro) shoe with a durable sole, black, for compliance with many school uniform.**
- **22 schools received reading, teaching materials and reference materials for primary and secondary needed.**

Program Budget

USD 105,668





TOM'S Shoes impact

From the top: Jean Shumbusho, A school child happy when he was given a she-goat by Pr. Gunther Wallauer through Sponsorship program; School children very excited as they receive TOM'S SHOES.

TOM'S SHOES distributing was done in the whole country and the target is the public Schools where there are a big number of children from vulnerable families, refugee camps, orphans, as well as other poor people who cannot buy shoes on their own. TOM'S SHOES were distributed for free and it increase school attendance rate. 138,831 Pairs of shoes in total were distributed.

The impact of TOM'S SHOES

Tom's shoes played a greater role both for children and for their parents. Many children and parents thanked ADRA-RWANDA for such donation. Before TOM'S SHOES distribution, children were walking with plastic sandals. Parents became very happy seeing their children with shoes as many of parents do not have money to buy shoes for their children.



TOM'S SHOES distribution have also increased the change in people's perceptions especially in villages about the importance/benefits of putting on always.

Many of school authority (primary and nursery) where shoes were distributed were very happy and were grateful to the donors

"Wearing shoes protects me from being affected by different diseases, not only that but also when I wear shoes I look well-dressed and smart," said school child who received a pair of shoes.

"My previous shoes were plastic sandal. I like so much TOM'S SHOES they help me to sport at school. I received these shoes in the right time since at my school it was prohibited to wear sandals. Walk to school wearing in TOMS shoes is very comfortable," she added.



Aurea Kagwesage

Project Manager
Bachelor in Social Science,
Undertaking Masters Degree
in International development

TOT HIV UBAKA project funded by ADRA Sweden

Date of Operation

January 2014 to December 2014

Geographical Area

National coverage. Operational in 7 field areas of the SDA Church scattered all over the country.

Program Goal

The target group, previously disadvantaged socially, physically, emotionally and economically by HIV/AIDS, enjoys a good quality of life. Rights holders are empowered to raise their health and social status by taking part in community sensitization and dialogue on HIV/AIDS and receive quality HIV/AIDS and counselling. Economic and social status of vulnerable groups is improved by rights holder membership in CBOs where capacity building opportunities to be trained in livelihood development activities are fostered.

Major strategies

1. TOT training,
2. HIV Counselling
3. IGA support to CBOs

Project Budget

USD 53,656

Program Summary

Project goal: The target group, previously disadvantaged socially, physically, emotionally and economically by HIV/AIDS, enjoys a good quality of life. Rights holders are empowered to raise their health and social status by taking part in community sensitization and dialogue on HIV/AIDS and receive quality HIV/AIDS and counselling. Economic and social status of vulnerable groups is improved by rights holder membership in CBOs where capacity building opportunities to be trained in livelihood development activities are fostered.

Components: The program involves i) training of trainers (TOT), ii)HIV counselling and iii) support to community based organizations(CBOs). The program is being implemented in close partnership with the SDA Church.

Target Beneficiaries

3459 people were reached by the project.

Major Achievements

- ▶ **60 TOTs trained**
- ▶ **42 pastors and their spouses trained**
- ▶ **21 department heads in 7 fields of SDA Church trained**
- ▶ **600 counsellors trained**
- ▶ **32 CBO/IGA groups (1,114 PLWAs) supported with seed money amounting to \$ 3,831**
- ▶ **Approx..2,000 people helped to access ARVs**
- ▶ **over 500 PLWHAs supported on home based care(HBC)**
- ▶ **over 15,000 young people in the church sensitized and committed to abstain from sex till marriage as a measure to stop new HIV infections in the church.**



The project operates in all districts



From the top: Vestine a PLWHA with her husband-Venuste standing in-front of their newly constructed house,, they are very happy and proud that they managed to build a house; Vestine takes their goat for grazing.

Proud of their own house

Vestine a PLWHA with her husband-Venuste, standing happily in-front of their newly constructed house. They are proud to have constructed their own house from their own sweat. This was achieved after undergoing a series of training on how to develop a culture of saving, and how to think and live positively. To them being HIV+ is no longer reason to despair but to work hard in order to lead a good life today and hope for a better future in the life to come. In the background is one of their bean fields and a goat obtained from their TOT CBO- NEW HOPE. They have 2 big maize fields, one garden plot under beans together with a goat all obtained from the ADRA TOT project.



Reuben Muvunyi
Project Manager
Masters Degree in International
Development

Social Infrastructure

Construction of social infrastructure funded by UNICEF, UNHCR, WFP, PLAN International and BIMBO AQUILONNE

Date of Operation

January 2014 to December 2014

Geographical Area

UNICEF: Gisagara District
UNHCR: Gicumbi, Gatsibo, Karongi and Gisagara Districts
WFP: Gicumbi, Gatsibo And Gisagara Districts
PLAN INTERNATIONAL: Gicumbi and Gatsibo Districts
AQUILONNE: Huye District

Program Goal

UNICEF:
Support the Government of Rwanda Program of Early Childhood Development by the construction of classrooms and provide a range of programs and services designed to ensure children will get the best possible start in life.
UNHCR, WFP AND PLAN INTERNATIONAL:
Support the government of Rwanda in the welfare of Congolese refugees by the construction of

social infrastructure respectively in resettlement process that allow refugees to become naturalized citizens, school feeding that increase enrolment and retention rate in school and prevention to Gender based violence and response to its victims
BIMBO AQUILONNE
Improve social-economic wellbeing of orphans and vulnerable children in school.

Program Summary

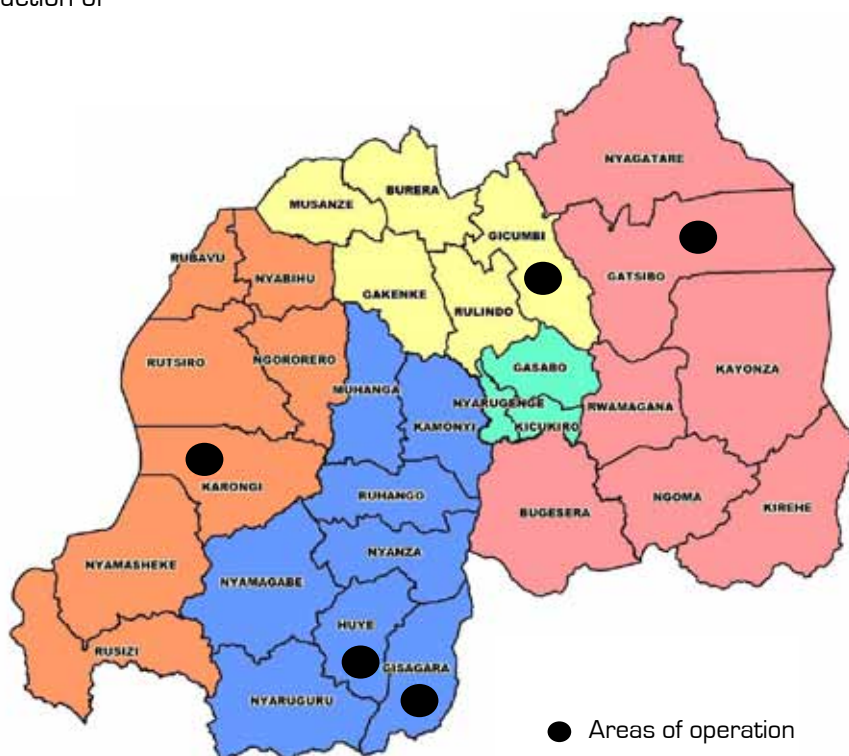
The focus on giving young children the best possible start in life is one of the best investments that Rwanda can make for its present priorities as well uplifting the social economic wellbeing of vulnerable children.
The social infrastructure in refugees camps to improve the life of men, women and children in order to create a friendly living environment with basic needs, and a hope for the bright future

Target Beneficiaries

Unicef: 596 children aged between 3-5 years.
Unhcr: 3,000 families
WFP: 10,966 children aged between 6-18 years
Plan International: 1,000 peoples
Bimbo Aquilone: 553 children aged between 3-18

Major Achievements

- **UNICEF:**
12 classrooms, 1 kitchen and storage, 2 pit latrines with 16 holes
- **UNHCR**
3 interview centres, 3 toilets blocks, Retaining walls
- **WFP**
3 new kitchens and storage constructed, 3 old kitchen rehabilitated
- **Plan International**
1 GBV centre constructed, 2 youth centre rehabilitated
- **Bimbo Aquilone**
One storage constructed



● Areas of operation



Clockwise from the Top: ECD construction in Gisagara; classrooms underconstruction; The model ECD construction; classrooms underconstruction



Eng. Appolinaire Sayinzoga
Project Manager
Bsc in Civil engineering, Msc in Environmental engineering, CTP Candidate

Kuraneza Nutrition Project-CFGB

Dunded by Canadian Food Grains Bank (CFGB) through ADRA Canada

Date of Operation

January 2014 to December 2014.

Geographical Area

Ndego Sector of Kayonza District in Eastern Province.

Program Goal

To Improve the nutrition of 2050 Households, particularly children under the age of 5, lactating and pregnant mothers through the establishment of kitchen gardens, cooking demonstrations/PD HEATH sessions, community sensitization on hygiene and sanitation to reduce the number of people affected by malnutrition related diseases.

Major strategies

- Involvement of Local leaders in the sensitization of beneficiaries
- Establishment of drought resistant kitchen gardens at the HC, the schools and local authority offices.
- Establishment of Care groups to lead nutrition, hygiene and sanitation activities at the village level
- Training CHWs to support, supervise and report the successes and challenges in the project activities

Project Budget

Canadian \$ 59,081



Beneficiaries include 674 women, 339 girls and 348 boys

Program Summary

The program will contribute on improving the nutrition of 2050 Households, particularly children under the age of 5, lactating and pregnant mothers. This will be done through the establishment of kitchen gardens, cooking demonstrations/PD HEATH sessions, community sensitization on hygiene and sanitation to reduce the number of people affected by malnutrition related diseases.

Target Beneficiaries

1361 total targeted beneficiaries. They include 674 women, 339 girls and 348 boys

Major Achievements

- ▶ Gender analysis survey completed
- ▶ Baseline survey completed
- ▶ 2 quarterly meetings held with community health workers
- ▶ 1 Health and nutrition training conducted for 2 days with Community Health workers
- ▶ 1 training in kitchen garden technics conducted with CHWs
- ▶ 2 model kitchen gardens established in Karambi cell
- ▶ 4 Preparatory meetings held with local leaders at the District and sector level
- ▶ Plastic sheeting, vegetable seeds distributed to 35 CHWs including HC and 5 school representatives



● Areas of operation



A CHW coaches others on Kitchen gardening techniques

From the top: Michel Ntuhinyurwa (left) showing vegetable to an ADRA worker; An ADRA staff testing malnutrition, happy face on a well nourished child.

Ntuhinyurwa Michel is one of the Community health workers (CHW) where ADRA agronomist started the testing of kitchen garden technics to check acceptability of the project. According to the community health worker, he is happy because he was among the chosen few that had the training on kitchen garden technics from ADRA agronomist in order to test the soil and acceptability of new technics in his home.

Ntuhinyurwa has been trying all kitchen technics taught to him and testifies that he has been having vegetables for his meals, selling to other people and receiving people coming to learn from him. He said that received 37000frw from his garden and he used the money to pay for water to irrigate his garden and also paying people who work for him in other gardens.

He feels honor when he gets many people coming to learn from him, even sector leaders and other local leaders within the community.



Romuald Mbonankira

Project Manager

Master's in Public Health, Bachelor's in Social Sciences-Population Studies (Demography), Advanced Dip. in Environmental Health Studies.



Global Fund HIV project

Implemented in partnership with the Ministry of Health of Rwanda funded by the Global Fund

Date of Operation

January 2014 to December 2014

Geographical Area

14 districts with 1 prison in each. They are Gasabo, Nyarugenge, Bugesera, Muhanga, Gicumbi, Huye, Rusizi, Nyagatare, Ngoma, Rwamagana, Rubavu, Musanze, Nyamagabe, Nyanza.

Program Goal

HIV prevention to achieve 3 objectives:

1. Reduce new HIV infections to zero
2. Reduce HIV related deaths to zero
3. Reduce HIV stigma and discrimination to zero

Major strategies

1. Set up condom outlets in partnership with health centers to reduce HIV incidence through sexual contact
2. Behavior change communication (BCC) sensitization about male circumcision,
3. Abstinence campaign among the youths[TRUE LOVE WAITS: commitment to abstain from sex until they get married to reduce rate of sexual debut

Program Summary

HIV prevention to achieve 3 objectives:

1. Reduce new HIV infections to zero
2. Reduce HIV related deaths to zero
3. Reduce HIV stigma and discrimination to zero

Program Summary

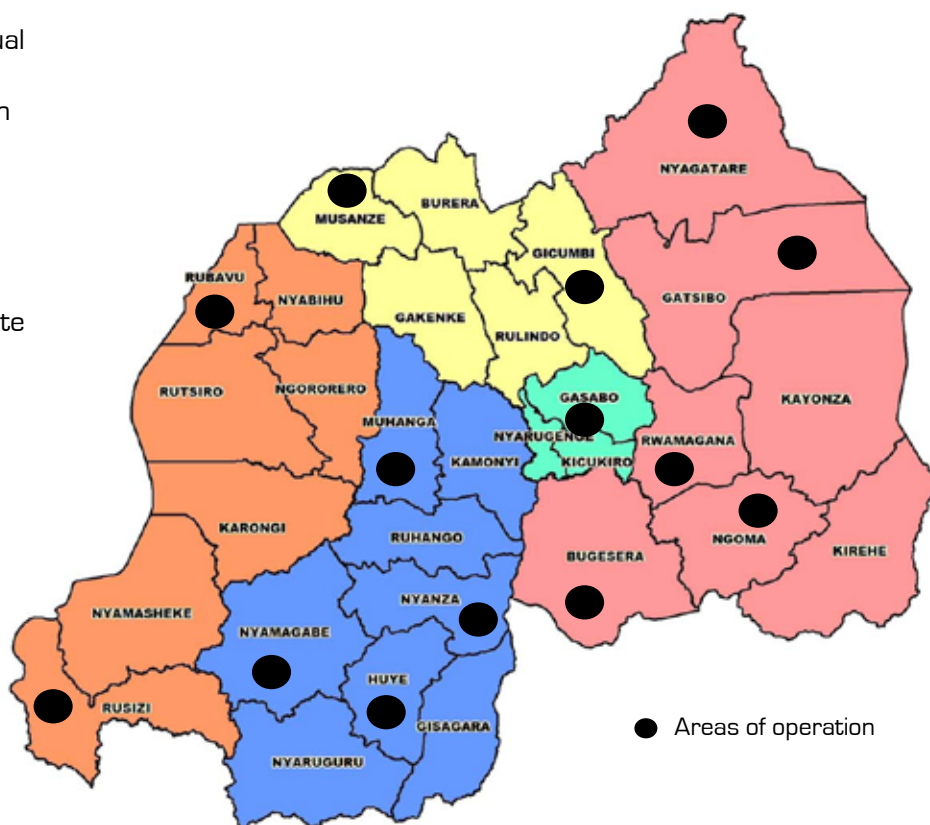
35,000 target beneficiaries.

Project Budget

USD 120,147

Major Achievements

- **1200 condom outlets set up around 27 Health facilities in 600 sites in 7 districts**
- **26,000 parents, youths, in 20 districts educated and sensitized to go for VMC (voluntary male circumcision for HIV prevention and to delay sexual activity till marriage**
- **Trained 2,573 PLWHAs in advocacy to fight stigma and discrimination committed against people living with HIV/AIDS**





From the top: Mr. Reuben Muvunyi, the project Manager in sensitization meeting; Participants to a training session on HIV prevention posing for a group photo; HIV prevention sensitisation campaign among SDA youth



Reuben Muvunyi
Project Manager
Masters Degree in International
Development

Logistics & Operations and Supply Management

Funded by the United Nations High Commission for Refugees-UN

Date of Operation

January 2014 to December 2014

Geographical Area

Kigeme, Byumba, Nyabiheke, Kiziba, Mugombwa, Nkamira and Nyagatare

Program Goal

To maintain the fleet for UNHCR and IPs, manage Central and field Warehouses and fuel control in order to attaining a smooth UNHCR country operation. This includes but not limited to stock management, management and control of fuel, generators' maintenance, servicing and repairing the entire fleet, Emergency response activity planning and implementation, scheduling transportation and deliveries, management of receipts and dispatches, storage, inventory and periodical stock reconciliations and distributions of food and non-food items (NFIs) in all camps, transit centers and other UNHCR managed refugees and returnees activities.

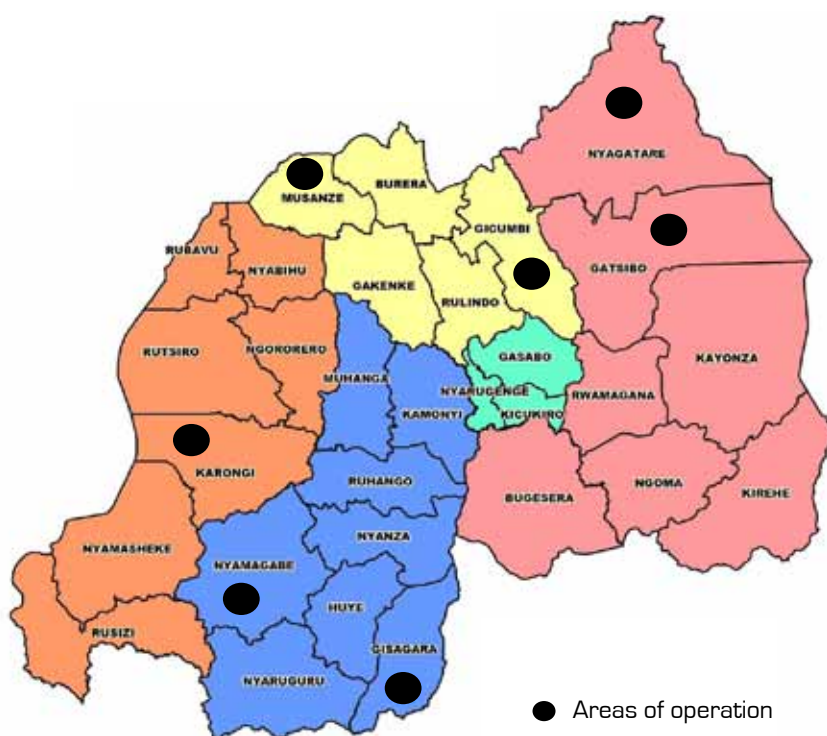
Program Summary

The logistics and supply operations component operates from the UNHCR logistics base in Kigali in the activities of, Warehouse and stores management, fleet management and fuel utilization control, food and non food items' distribution to support all refugee camps and transit centers and also scheduled transportation and deliveries to all required destinations for UNHCR and her implementing partners. ADRA Rwanda participated in all emergency and non emergency field activities and inter-Agency coordination meetings with UNHCR, MIDMAR and IPs, which facilitated and enabled us to effectively attend to every concern in the supply chain operations of our clients.

The project was able to respond to the refugees' service providers' requests regarding the fleet maintenance and supply issues on time and this led to effective and efficiency in delivering services in accordance with the planned activities of our clients.

Major Achievements

- **95% fleet operational**
- **85% workshop fully operational.**
- **90% Supply quotas for fuel being adhered to.**
- **95% warehouse being maintained**



● Areas of operation



Clockwise from the top:
Fuel tank; warehouse, a Mechanic
in a garage; fuel supply.



David Muyambi Kato

Project Manager
B.Com, Procurement and logistics, Dip.
Purchasing and supply management, Supply
Chain management specialist, Masters
Degree in International development.

Management Capacity

ADRA Rwanda Board of Directors is responsible for the governability of the Agency in Rwanda.

The Country Director is the Executive Officer answering directly to the Board. He is supported by the Finance Director, in charge of the regulations and proper Management of funds, and the Planning and Programs Director responsible for the operational aspect and project implementations of the agency in Rwanda.





Board of Directors and Higher Management

Dr. Hesron Byilingiro

Rwanda Union Mission President
Chairman of the Board

Pr. Jefferson Kern

ADRA Rwanda Country Director
Secretary of the Board

Pr. Issacar Ntakirutimana

Executive Secretary
Rwanda Union Mission

Mr. Joseph Sebahire

Treasurer
Rwanda Union Mission

Pr. Abidan Ruhongeka

President
Southern Rwanda Association

Pr. Gerald Karasira

President
Northern Rwanda Conference

Mdm. Julianne Kayongo

Executive Director
Starbucks Rwanda

Dr. Daniel Madandi

Fund Manager
Global Fund

Mr. David Rurangirwa

Education Specialist
USAID

Mr. Peter Nkubara

Private Entrepreneur

Mr. Gerald Zirimwabagabo

Private Entrepreneur

Higher Management



Benjamin Habinshuti
Finance Director



Ana Alburquerque
Ag. Country Director,
Planning & Programs Director



Administration Staff

The ADRA Rwanda administration staff



Ana Alburquerque
Ag. Country Director,
Planning & Programs
Director



Benjamin Habinshuti
Finance Director



Ven Omwendo
Chief Accountant



Amani Ngamije
M&E Officer



Diana Magezi
Programs Officer



Emmanuel Kaneza
HR Officer



Benjamin Ndahinyuka
Accountant



Eng. Appolinaire Sayinzoga
Procurement &
Construction Officer



Jean Claude Habimana
IT Officer



Doris Kayitesu
Accountant



Faith Barungi
Cashier



Agatha Beninka
Accountant



Sarah Uwizeye
Accountant



Etienne Ntawigira
Communication Officer



Peruth Mukabadege
Receptionist



ADRA[®]
RWANDA



On 11th September 2014: Inauguration
of ADRA Rwanda Headquarters in Kigali.

Donors and Partners

ADRA Africa

ADRA Bulgaria

ADRA Canada

ADRA Denmark

ADRA International

ADRA United Kingdom

Bimbo Aquilone

DANIDA

DFATD

DFID

Embassy of the Kingdom of Netherlands

EUROPEAID

Global Fund

Government Of Rwanda

UNHCR

UNICEF

WFP



Financial Statement

Assets	2014	2013
Cash and cash equivalents	210,242.063	229,069.29
Other receivables	(2,985.438)	24,251.04
Prepaid expenses	1,637.329	1,790.46
Furniture and Equipment net accumulated depreciation	443,381.584	262,911.65
Agency funds	16,634.139	107,129.49
Contribution receivable long term	3,333.328	12,439.21
Total assets	USD 672,243.005	USD 637,591.14

Liabilities	2014	2013
Account payable	USD 21,931.514	USD 17,866.54
Amount due to affiliates	143,421.769	30,713.80
Amount due to others	9,366.000	19,331.74
Agency funds	8,446.781	26,178.76
Total liabilities	183,166.064	94,090.84

Net Assets		
Unallocated Funds	479,207.681	237,728.42
Allocated funds	12,960.660	19,346.45
Net investment in Plant	-	286,425.43
Total net asset	492,168.341	543,500.30

Total Liabilities and Net asset	USD 675,334.407	USD 637,591.14
--	------------------------	-----------------------

ADRA Headquarters Inaugurated

In 2014 ADRA inaugurated its offices in Kigali



Clockwise from the top: ADRA Rwanda offices on the inauguration day, Jefferson Kern, Rwanda Country Director; Blasius Ruguri, and Hesron Biylingiro, Rwanda Union President at the inauguration site.

Staff and visitors touring the building; Cutting of ribbon by RUM President, ECD President and ADRA Africa Finance Director, Kurt Schwants.



It was on September 11, 2014 when the new ADRA Rwanda offices were inaugurated by the officers of the East-Central Africa Division, the officers of the Rwanda Union Mission and invitees from the Board of Directors, Rwanda Institutions and ADRA staff.

Pastor Blasius Ruguri, ECD President, mentioned how proud he was with the Rwanda Union Institutions, and for this new ADRA building, for the improvements that inspire an "Image Change" required for the African church institutions.

President Hesron Byilingiro mentioned how God had blessed ADRA in Rwanda, in the past years leading to many achievements in favor of the people in need.



From top: Pastor Blasius Ruguri, the East-Central Africa Division President addressing ADRA staff and visitors as he inaugurated the offices; Officers visiting the offices.; Unveiling of commemorative plaque



Other Activities

[illegible]

LESSON 15 ARE

We should have target groups to speak to

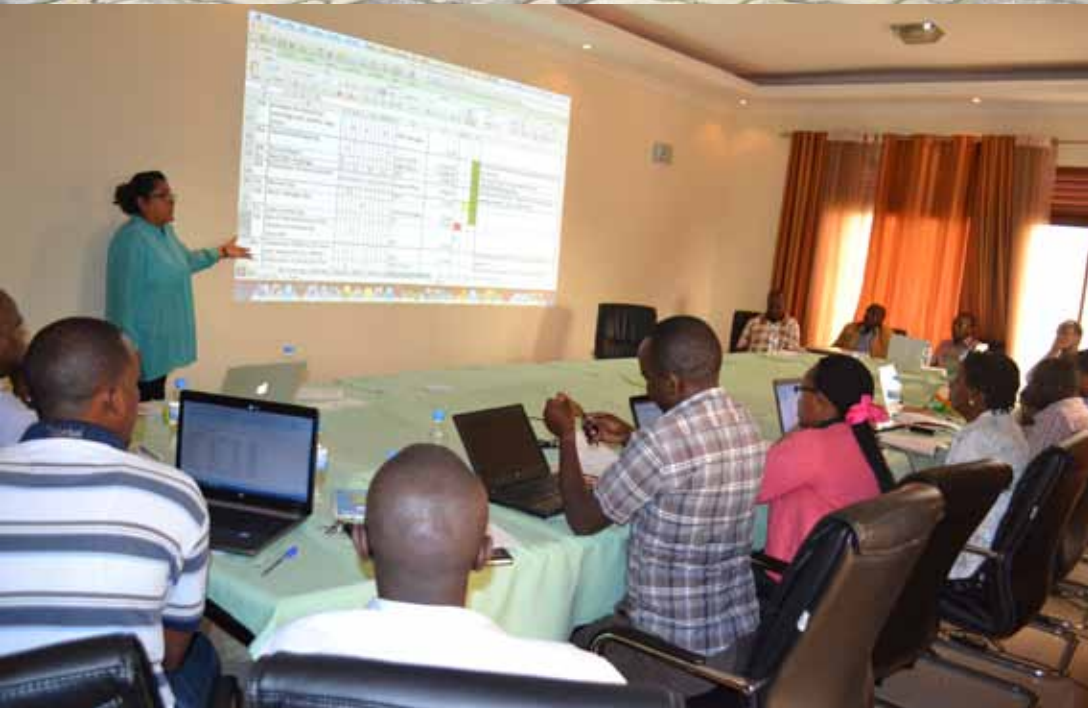
Use

Insist on interview in the problem

Pre-testing is important

The language we use should be simple. e.g. show it not be used

Instead - we have to help you.



Clockwise from the top:
Proposal Writing Workshop
Participants posing for a
group photo; Programs
Committee (PROCOM) meeting
lead by Ana Albuquerque,
the Planning and Programs
Director; Grant writing
workshop going on;
Participants to the Proposal
Writing Workshop receiving
Certificates.





ADRA Rwanda Staff 2014



ADRA

ADVENTIST DEVELOPMENT
AND RELIEF AGENCY
RWANDA

ADRA Rwanda
KG 567 St. 14
P.O Box 2
Kigali Rwanda
Phone: +250 252 574774
www.adra.org.rw