



## Annual Report



2015

*ADRA Rwanda  
supports children  
to have quality life.*



# Statements

## Identity

*The Adventist Development and Relief Agency is a global humanitarian organization of the Seventh-day Adventist Church that demonstrates God's love and compassion.*

## Mission

*ADRA works with people in poverty and distress to create just and positive change through empowering partnerships and responsible action.*

## Vision

*ADRA is a professional, learning and efficient network that embodies integrity and transparency. ADRA reaches accross boundaries, empowering and speaking out for the at-risk and forgotten to achieve measurable, documented and durable changes in lives and society.*

## Our Values

### **Respect**

*"ADRA Rwanda's staff values the institutional norms and beliefs, different opinions and cultural diversity."*

### **Integrity**

*"The action of ADRA Rwanda staff are coherent with the organizational principles and reflect trust in their day-to-day work."*

### **Compassion**

*"We listen actively, talk kindly and demonstrate empathy, whenever interacting with others, with actions aimed at relieving pain and suffering."*

### **Honesty**

*"ADRA Rwanda staff is self-motivated in being responsible, truthful, accountable and professional, providing quality service."*



# *Messages*

## *Chairman of the Board*



I would like to thank God for ADRA Rwanda; the development arm of the Seventh-day Adventist Church for the contribution to the development of our country, Rwanda. ADRA Rwanda works in close partnership and collaboration with the Government of Rwanda and other development Agencies, empowering communities towards economic development.

I have visited some projects and programs, seen the great work done and how lives have been changed. After analyzing ADRA Rwanda achievements for the year 2015, I am very impressed and satisfied with the work done by the ADRA Rwanda management and the supportive staff.

ADRA Rwanda has continued to grow in service for the last 38 years, implementing government's development priorities. I commend ADRA Rwanda for the valuable programs and projects implemented in Rwanda during the year 2015. The tremendous efforts made in Education, Health and nutrition, Food security and livelihoods, and Disaster Response and Management thematic areas; coupled with strong partnerships with Stakeholders and the Government of Rwanda, led to portfolio double in the year 2015.

ADRA Rwanda serves the needy, disadvantaged and vulnerable people using a Christ-based philosophy. The high involvement with refugee services around Rwanda, demonstrates the value of Compassion for God's people and contributes to psychological curative approach to reach each and every needy in our midst. This value can be seen and felt among beneficiaries in various project. For example, the locally known "Kura Neza" project in Eastern Province, involves building capacity of beneficiaries to rehabilitate malnourished children into normal growth and improved nutritional status, the youth focused interventions, the Education For All (EFA) running in all refugee camps and Construction of education infrastructure and equipping, is a praiseworthy way of sharing one's time to offer the maximum of sympathy in time of need, while supporting government achieve its priorities.

A vote of thanks also goes to the donors and stakeholders that have vested their trust on ADRA Rwanda capacity and reliability to implement projects, your trust and resources are in the right organization with very sound accountability and high quality outputs. Thank you for all those that visited the various projects and gave their moral and technical support, we look forward to your continued support towards a better and developed Rwanda in the coming year 2016.

May the Almighty Lord bless you as we look forward to the soon coming of our Lord, Jesus Christ!

**Dr Hesron Byilingiro**  
Chairman of the Board  
ADRA Rwanda



## *Country Director*



It is my pleasure to present to you the ADRA Rwanda Annual Report for 2015. The year 2015 was a remarkable turning point for ADRA Rwanda. In particular, we celebrate a year where our portfolio doubled compared to previous years. It marked the end of the strategic period 2010 – 2015 with great success stories, including celebrating 35 years of humanitarian and development service in Rwanda and setting ADRA Rwanda's new country strategic direction for 2016-2020. This marked a great historic achievement. This report, therefore, presents a summary of our thematic portfolio activities to our partners and stakeholders.

One of our most important goals for 2016 - 2020 strategic period is to re-energize our program portfolio performance in-order to become more accountable and render effective service delivery to the communities we serve. This led to the development of 2016 – 2020 Program Strategic Plan aligned to the ADRA Rwanda Country Strategic Plan, which was itself a major achievement. The Plan was informed by the evolving needs, challenges and opportunities and present development imperatives in the transformation of Rwanda. Therefore, it describes the strategic priorities in our main thematic impact areas, building on the remarkable success that has scored over three decades: Education; Agriculture - Food Security and Livelihoods; Health and Nutrition; Disaster Response and Emergency Management.

The activities that are detailed in this annual report are part of the process and contribute to the realization of our vision and mission for sustained development. The noted remarkable achievement spearheads our determination to take this highly successful organization to the next level of excellence.

I wish to acknowledge the hard-work and commitment to excellence by the ADRA Rwanda governance board, management, network members and to the Government of Rwanda's strong support, which has strengthened our program activities and marked growth. My deep appreciation goes to our funding partners, UNHCR, WFP, UNICEF, IOM, DANIDA, CANADA, TOM Shoes, for your commitment that sustained this success story. The dynamic ADRA Rwanda staff for rising to the occasion despite challenges, taking so much initiative themselves and working extremely hard to meet the set goals and objectives, thank you very much. We could not have managed without the support of all of you.

ADRA Rwanda is focused to excel in high quality service delivery in the new strategic direction, and look forward to walking this journey together again!

**Dr Ngaite Nkomo Mgeni**

Country Director  
ADRA Rwanda

# *... What we do*

## *Thematic areas*

### *Education*

### *Health*

### *Food Security and Livelihoods*

### *Relief & Disaster Management*

## *Projects/Programs*

1. Action for Social Change Programme-ASC
2. DAFI Sponsorship Program- Tertiary Education
3. Inclusive Refugee Education Management Project-IREMP
4. School Feeding Programme
5. Textbook Project for EFA
6. ECD/ECD/F Construction
7. Sponsorship Program

1. Action for Social Change Programme-ASC
2. EKN-Nutrition Program
3. CFGB "Kuraneza" project
4. TOT HIV UBAKA
5. Construction Health Centre

1. Action for Social Change program-ASC
2. EKN-Nutrition Program
3. Women empowerment (goat project)

1. Food storage & warehouse management in Refugees camps
2. Inclusive Refugee Education Management-IREMP
3. Sponsorship program
4. Construction Health Centre



# *ADRA Rwanda's Work*



Adventist Development and Relief Agency (ADRA) is a global humanitarian organization with a mission to work with people in poverty and distress to create a just and positive change. ADRA network is operating in 139 countries worldwide.

ADRA Rwanda has been transforming lives in Rwanda for the last 38 years. With over 270 staff and 20 field offices across the country, we have contributed to the success of our organization. ADRA Rwanda has been empowering Individuals and influencing positive change in education, health, food security and livelihood and Relief. We have been involved in training teachers, Adult Literacy facilitators, fighting against HIV/AIDs, promoting nutrition in food security and livelihoods, sponsoring vulnerable and poor children, providing scholastic materials, construction of shelters for refugees, schools, feeder roads, and health facilities.

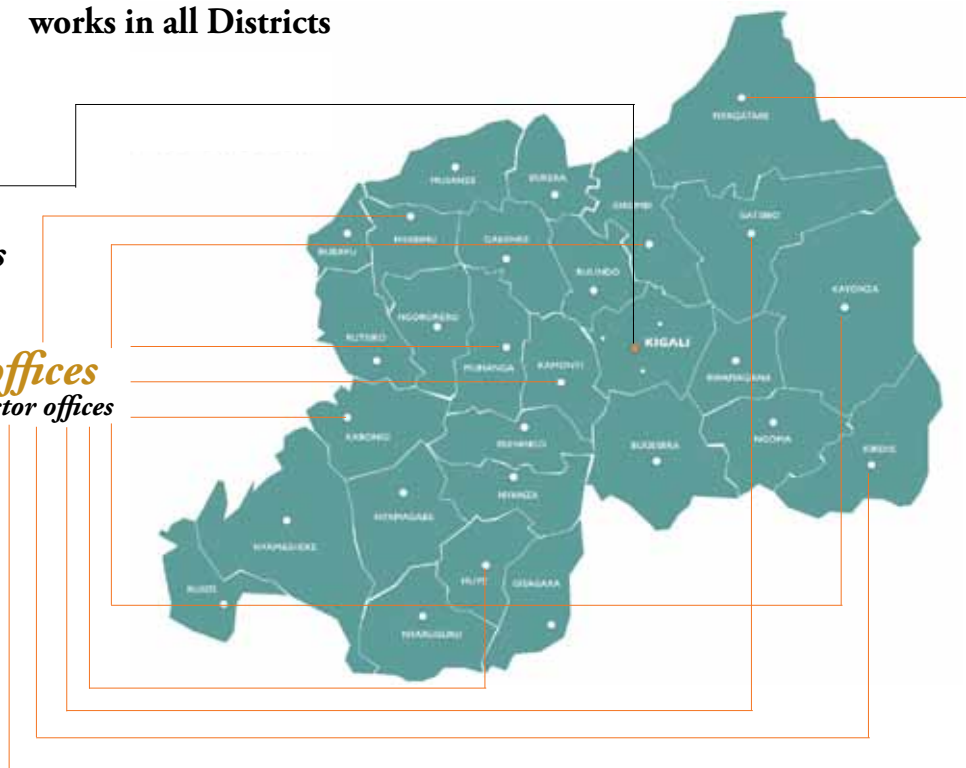
ADRA Rwanda through Communication and Advocacy strategies works with the community to identify their needs and advocate for them. ADRA Rwanda mobilizes the communities to work in groups, cooperatives and associations with common interests, which has increased their negotiation power and the wellbeing of the community members.



## Headquarters

**12 offices**  
**+8 sector offices**

**Total staff:**  
**273**



# Education

ADRA Rwanda has increased the access to quality and equity in inclusive education for the most vulnerable in the previous 38 years.

In 2015:

**82** refugee students supported in higher learning.

**112** classrooms and

**153** latrines constructed for over 12,000 Burundi refugee children and more than 2,000 students from the host community.

**3** Early Childhood Development & Family (ECD&F) centres constructed.

**15** ECD&F rehabilitated.

**2,224** learners graduated in Functional Adult Literacy in Karongi and Nyamasheke Districts.



## Areas of *Main intervention*

include Adult Literacy, Special Needs Education, Pupil sponsorship, parent teachers associations, education in Emergency; schools infrastructure, teacher training that allow children to attend schools.

### Education Projects in 2015

1. Action for Social Change-ASC funded by DANIDA through ADRA Denmark
2. School Feeding program funded by WFP
3. ECD/ECD/F Construction funded by UNICEF
4. Inclusive Refugee Education Management Programme-IREMP funded by UNHCR
5. Sponsorship Program-Tertiary Education-DAFI project funded by UNHCR
6. Textbook Project for Education for All-EFA, funded by UNESCO Korea
7. Sponsorship Program funded by ADRA Italia/Bimbo Acquilone, TOMS SHOES and ADRA International

**ADRA  
RWANDA is**

recognized by the government and development partners as having greatly contributed to National education policies, curriculum and infrastructure development.

## Success Story

*Gerald Hakizimana is a Congolese Refugee who has lived in Rwanda since 1996. Gerald attended his first stage of primary level studies in Democratic Republic of Congo before they fled to Rwanda for refugee.*

*“When we fled to Rwanda we lived in Kiziba Refugee Camp in the Western Rwanda where I resumed my education and completed primary studies. I was then admitted to Ecole des Science Byimana secondary level studies until 2006. In December 2007, I heard of ADRA Rwanda’s DAFI (Deutsch Akademische Flüchtlings Initiative or also known as the Albert Einstein German Academic Refugee Initiative) tertiary scholarship program funded by UNHCR. I applied and was selected and I got enrolled in the faculty of Civil Engineering at National University of Rwanda in the year 2008. I graduated in 2011 with distinction. In 2013, I re-applied for Master’s sponsorship program and I was admitted in the faculty of Water Resources and Environmental Management at National University of Rwanda and graduated in 2014”.*

*Gerald was very focussed on his studies and now stands out prominently among refugees and hosts.*

*“I am so grateful to ADRA Rwanda, its sponsorship program gave me a chance to attain education when I didn’t have any hope to continue with my tertiary education. This has greatly contributed towards my success in life. I am very thankful for this life changing project for making me a successful person today. I am currently employed as an assistant lecturer in one the technical colleges in Kigali, able to support my relatives and satisfy my basic needs. I pray that DAFI continues to support others who are in my situation (before I got support) to change their lives. I am also grateful to the Lord God for bringing the DAFI Program”.*

*ADRA Rwanda is particularly focussed in ensuring decent and quality education is provided to all including people in distress like Gerald. We thank our donors for making ADRA’s mission of “changing lives, one life at a time”.*



# Health

In the last 38 years ADRA Rwanda worked to improve the health of individuals, families and communities by building the capacities through community based groups, health care professionals, rehabilitation and construction of health care facilities.



In 2015:  
over **10,000**  
children have been  
re-habilitated to normal  
nutritional/growth status in  
Gatsibo and Kamonyi Districts.

More than **63,000** youths  
were sensitized  
about HIV/AIDs prevention  
through the program  
“True Love Waits”.

**54,000**  
clients were facilitated  
to receive free HIV/AIDs  
community and facility based  
counselling.

**147** households were  
supported to construct cheap  
and local rain water harvest  
tanks.

**25,679** households  
have established kitchen  
gardens.

## Health programs/projects in 2015

1. Action for Social Change Programme-ASC funded by DANIDA
2. EKN Nutrition Project funded by funded by the Embassy of the Kingdom of the Netherlands through UNICEF
3. Kura neza Nutrition project-funded by Canadian Food Grains Bank (CFGB) through ADRA Canada
4. Construction Health Centre funded by AHA
5. TOT UBAKA funded by ADRA Sweden





## Success Story

*ADRA Rwanda's EKN nutrition project funded by the Embassy of the Kingdom of the Netherlands through UNICEF has been improving nutrition status of beneficiaries in Gatsibo and Kamonyi Districts since 2014. The project focuses on reducing stunting, severe and moderate malnutrition.*

*Jeannette Ugiruwabo, 20yrs old is a single parent of one-year old son, living a single life in Rugarika Sector, Kamonyi District. Before joining the project in April 2015, Jeannette together with her one year old son were severely malnourished. They had lost weight with no glimpse of hope for survival. "I only weighed 32 kilograms, and my son who was then four months old weighed three (3) kilograms. I always wept when I looked at my baby. It was difficult to find food, I lost my appetite and I could not eat even the little food that some good neighbors could give us! I was so traumatized and always wondered what was going to happen to my son," exclaimed Jeannette.*

*Through the sensitizations the project carried out in the area facilitated by the Community Health Workers (CHWs) and Monthly Growth Monitoring sessions (GM) carried out by the project, Jeannette got the information and got involved in the project activities. Given the severity of their malnutrition levels, they were automatically included into the project as direct beneficiaries. This saved Jeannette the trauma and sliding into acute malnutrition levels. With a smile on her face, Jeannette said:*

*"Since I joined the Igikoni cy'u mudugudu (Cooking Demonstration) initiated by ADRA EKN project in our village April this year, I almost resurrected! Today, my son weighs 9.5 kilograms while I have gained 20 kilograms within six months only".*

*The Village Kitchen is a cooking demonstration session held at all villages. It is a learning platform, where Community Health Workers teach parents of under-five malnourished children as well as pregnant mothers, how to prepare a balance diet. This CBNP approach has helped in rehabilitation of malnourished children, lactating and pregnant mothers.*

*Mr Pierre Celestin Nsengiyumva is the Executive Secretary of Rugarika Sector. He commended ADRA Rwanda's EKN project for its contribution in reducing stunting in his sector. "We acknowledge your input in terms changing community members' mindsets. Malnutrition has been decreasing in this sector since this project started sensitizing and teaching our people about child nutrition," he said.*

*ADRA Rwanda is strongly contributing to the reduction of stunting in Rwandan Communities. With more concerted effort among stakeholders, more lives will be changed positively.*



# Food Security and Livelihoods

ADRA Rwanda has been working to ensure food security for families and communities in Rwanda. Our model aims to involve the community based groups by organizing and building their capacities to increase their commodity production and marketing their products hence ensuring utilization, accessibility, availability and sustainability in the market.

In 2015:

**234** groups were facilitated to mobilise resources for their IGAs and community programs.

**358** livelihood groups were coached to improve their activities (farming, beekeeping, poultry rearing, basket weaving etc.)

Over **900** beneficiaries have been trained in food processing locally



## Food Security programs/projects in 2015

1. Action for Social Change program-ASC funded by DANIDA
2. EKN-Nutrition Program funded by the Embassy of the Kingdom of the Netherlands through UNICEF
3. Women empowerment (goat project) funded by ADRA I

## Success Story



*Donatien Habarimana is a farmer living in Nyagatare District, Mukama Sector. He lived in poverty, in a small muddy brick house and life was very difficult for him. His family depended on the government Ubudehe scheme (a program that supports very poor families).*

*In 2011, ADRA Rwanda through Action for Social Change Program (ASC) funded by DANIDA through ADRA Denmark started sensitizing community members about the benefits of working together in cooperatives. Habarimana got interested and joined CODPCUM, a Community Based Organization that grows maize, soya beans and beans. Later on, he was selected along with other members to attend workshops on various topics, organized by ASC program.*

*"I was enlightened on the cooperative management, maize, beans and vegetable growing, organic manure making and financial management, which initially I did not know. I now produce vegetable and maize and sell them to a local market. I am able to pay mituel de santé (medical insurance) for my family and school fees for my children, while I used to wait for the government support—it's like a miracle," he explained Donatien.*

*Donatien went on to say "I renovated my house this year (2015) and extended it". He also bought a cow, poultry and sheep and a plot to extend his farming activity.*

*The ASC program opened up his mind on the importance of capacity building. When he heard of the bio-gas workshop that was to take place in Nyagatare District, about 40 kilometres away from my home he applied, as had enough cow waste to use it for biogas. He no longer uses firewood to cook.*

*"I am so grateful to ADRA Rwanda for changing my life. It has enlightened me and other community members to realize the problems we face in our day to day life, and teaches us how find solutions. I am proud that I have shared the knowledge in farming and bio-gas with six (6) neighbours and I will continue training more," he said.*

*Habarimana plans to continue improving farming techniques as well as livestock to boost his income. If he succeeds, he plans to also install water system in his house.*



# Relief & Disaster Management

ADRA Rwanda has been active for more than 37 years in the areas of humanitarian assistance providing shelter, non-food and food and emergency education, medical supplies, Water Sanitation and Hygiene (WASH), logistics & warehouse management, protection, psychosocial support and recovery programs.

ADRA Rwanda has an Emergency Management Plan that guides its operations and is also an active member of the Rwanda Government National Disaster Management Forum; and engages other actors involved in planning and responding to humanitarian issues.



Over 4,000 students were reached through school feeding program.

5% increase in School enrollment due to school feeding.

95 per cent of habitable communal emergency shelters constructed in reception centers

98 per cent of Burundian refugees relocated to Mahama camp from reception and entry points.

*Photos from top right: Life as a refugee; Project Manager sensitizing warehouse staff (Mahama Refugee Camp).*

## Relief & Disaster Management projects in 2015

1. Monitoring Food handling and storing, food distribution and reporting, funded by WFP
2. Burundi Emergency funded by ADRA Canada-MANITOBA- ADRA I
3. Food Storage & Warehouse Management funded by WFP







*Mahama Refugee Camp, Kirehe District, Eastern Province.*

ADRA Rwanda in partnership with WFP has been implementing the School Program in four Congolese refugee camps of Kiziba(Karongi District), Kigeme (Nyamagabe District), Nyabiheke (Gatsibo District) and Gihembe(Gicumbi District) since 2013. Additionally, two new camps; Mugombwa in Gisagara District (since 2014), Southern province and Mahama in Kirehe District (2015), Eastern province are also benefiting from the program.

In 2015, the School feeding program directly reached over 44,000 students, while increasing enrolment from 42,470 in 2014 to 44,536 in 2015, both for nationals and refugee children. ADRA constructed and equipped two temporary kitchens in Mahama Refugee camp and installed 18 energy saving cooking pots.

## Board of Directors

### **Dr Hesron Byilingiro**

*Rwanda Union Mission President  
Chairman of the Board*

### **Dr Ngaite Nkomo Mgeni**

*ADRA Rwanda Country Director  
Secretary of the Board*

### **Pr Issacar Ntakirutimana**

*Executive Secretary  
Rwanda Union Mission*

### **Mr Joseph Sebahire**

*Treasurer  
Rwanda Union Mission*

### **ADRA Rwanda Administrators**

**County Director:** Dr Ngaite Nkomo Mgeni

**Finance Director:** Benjamin Habinshuti

**Planning&Programs Director:** Ana Albuquerque

### **Credits**

**Dr Ngaite Nkomo Mgeni:** County Director

**Benjamin Habinshuti:** Finance Director

**Ana Albuquerque:** Planning&Programs Director

**Diana Magezi:** Programs Officer

**Amani Ngamije:** M&E Officer

**Etienne Ntawigira:** Advocacy&Communications Officer

**Hellen Matara:** Volunteer-Communications

### **Pr Abidan Ruhongeka**

*President  
Southern Rwanda Association*

### **Pr Gerald Karasira**

*President  
Northern Rwanda Conference*

### **Mdm. Julianne Kayongo**

*Executive Director  
Starbucks Rwanda*

### **Dr Daniel Madandi**

*Fund Manager  
Global Fund*

### **Mr David Rurangirwa**

*Information and Technology Specialist  
USAID*

### **Mr Peter Nkubara**

*Private Entrepreneur*

### **Mr Gerald Zirimwabagabo**

*Private Entrepreneur*



*The ADRA Rwanda Board of Directors during their visit to Mugombwa Refugee Camp on 8<sup>th</sup> November, 2015. From left: MIDMAR, Camp Manager; Gisagara District Mayor, Leandre Karekezi; Rwanda Union Mission President & Chairman of the Board, Dr Hesron Byilingiro; Rwanda Union Mission Executive Secretary & Board member, Pr Issacar Ntakirutimana; Governor of Southern Province, Alphonse Munyantwali.*



## Donors and partners

ADRA INTERNATIONAL

ADRA Italia/Bimbo Acquilone

ADRA Canada

ADRA Sweden

Canadian Food Grains Bank-CFGB

Embassy of the Kingdom of the Netherlands

DANIDA

UNHCR

TOMS SHOES

WFP

AHA

UNICEF

Korean National Commission for UNESCO

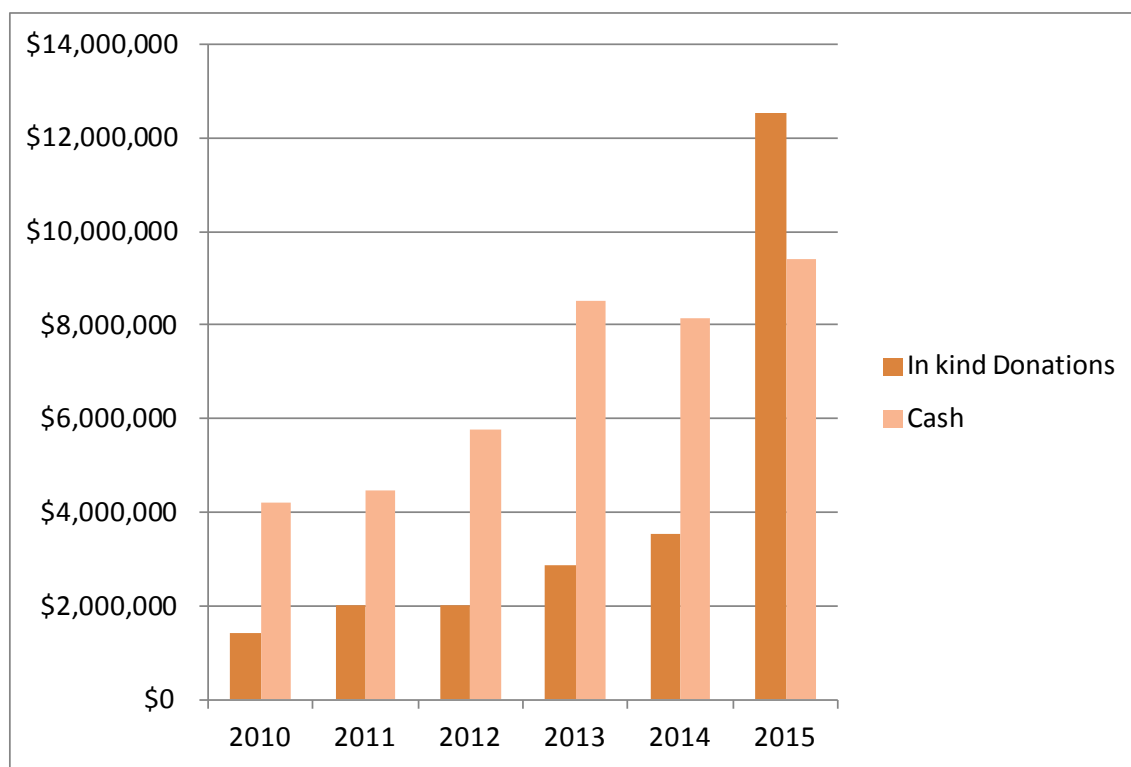
Rwanda Government





## *ADRA Rwanda investment 2010-2015*

Year	In kind Donations	Cash	Total
2010	1,418,276	4,195,852	5,614,128
2011	2,016,196	4,481,595	6,497,791
2012	2,016,197	5,759,446	7,775,643
2013	2,882,037	8,517,695	11,399,732
2014	3,535,515	8,134,618	11,670,134
2015	12,527,760	9,399,025	21,926,785





*Section of ADRA Rwanda family*





ADRA<sup>®</sup>  
RWANDA





ADRA

ADVENTIST DEVELOPMENT  
AND RELIEF AGENCY  
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